

STATE CORPORATION COMMISSION
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Case No. PUE-2016-00143

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**COMMONWEALTH OF VIRGINIA
STATE CORPORATION COMMISSION**

APPLICATION OF

VIRGINIA NATURAL GAS, INC.

CASE NO. PUE-2016-00143

**For a general rate increase in rates and for
authority to revise the terms and conditions
applicable to natural gas service**

DIRECT TESTIMONY OF

GLENN A. WATKINS

ON BEHALF OF

THE OFFICE OF THE ATTORNEY GENERAL

DIVISION OF CONSUMER COUNSEL

AUGUST 10, 2017

PUBLIC VERSION

EX-103-111

17

VIRGINIA NATURAL GAS, INC.
CASE NO. PUE-2016-00143

Summary of the Direct Testimony of Glenn A. Watkins

1. I have determined that VNG's jurisdictional cost of service study unreasonably over-assigns cost responsibility to SCC jurisdictional business. This is primarily due to two factors: (1) VNG assigns no cost responsibility to interruptible customers relating to transmission and distribution mains; and, (2) VNG has allocated and assigned distribution mains between jurisdictional and non-jurisdictional business partially on customer counts.
2. My jurisdictional cost study recommendation reduces the Company's requested overall jurisdictional revenue increase of \$30.7 million to \$16.0 million, accepting all other Company proposed accounting and ratemaking adjustments.
3. With regard to class cost of service, the Company has used methods similar to what it proposes for its jurisdictional cost operations. Similarly, I recommend the rejection of the Company's customer/demand split and recommend the Commission use the results of the Peak & Average and 7/12 methods as a guide in distributing any overall increase authorized in this case.
4. I disagree with the Company's proposed 82% increase to the monthly residential customer charge from \$11.00 to \$20.00 and recommend that this fixed monthly charge be maintained at the current \$11.00 level.

VIRGINIA NATURAL GAS, INC.
CASE NO. PUE-2016-00143

DIRECT TESTIMONY OF
GLENN A. WATKINS

TABLE OF CONTENTS

	<u>PAGE</u>
I. INTRODUCTION	1
II. JURISDICTIONAL COST ALLOCATIONS	2
III. CLASS COST OF SERVICE	19
IV. CLASS REVENUE DISTRIBUTION	46
V. RESIDENTIAL RATE DESIGN	49

SCHEDULES

Schedule GAW-1	Background and Experience Profile of Glenn A. Watkins
Schedule GAW-2	Confidential VNG Transmission System Map
Schedule GAW-3	OAG Jurisdictional Cost Study Results
Schedule GAW-4	Jurisdictional Revenue Requirement Impact of OAG Jurisdictional Cost Study
Schedule GAW-5	Comparison of VNG Property Records Footage by Size and Type to Mr. Heintz's Minimum-System Analysis
Schedule GAW-6	OAG Customer Cost Analysis

1 **I. INTRODUCTION**

2
3 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

4 A. My name is Glenn A. Watkins. My business address is 1503 Santa Rosa Road, Suite
5 130, Richmond, Virginia, 23229.
6

7 **Q. WHAT IS YOUR PROFESSIONAL AND EDUCATIONAL BACKGROUND?**

8 A. I am a Principal and Senior Economist with Technical Associates, Inc. ("TAI"), which is
9 an economics and financial consulting firm with offices in Richmond, Virginia. Except
10 for a six month period during 1987 in which I was employed by Old Dominion Electric
11 Cooperative, as its forecasting and rate economist, I have been employed by Technical
12 Associates continuously since 1980.

13 During my career at TAI, I have conducted marginal and embedded cost of
14 service, rate design, cost of capital, revenue requirement, and load forecasting studies
15 involving numerous electric, gas, water/wastewater, and telephone utilities. I have
16 provided expert testimony on more than 200 occasions in Alabama, Arizona, Delaware,
17 Georgia, Illinois, Indiana, Kansas, Kentucky, Maine, Maryland, Massachusetts,
18 Michigan, New Jersey, North Carolina, Ohio, Pennsylvania, Vermont, Virginia, South
19 Carolina, Washington, and West Virginia.

20 I hold a M.B.A and B.S in economics from Virginia Commonwealth University
21 and am a Certified Rate of Return Analyst. A more complete description of my
22 education and experience as well as a list of my prior testimonies is provided in my
23 Schedule GAW-1.
24

1 Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THIS COMMISSION?

2 A. Over the last 30-plus years, I have testified before this Commission on dozens of
3 occasions concerning virtually all aspects of public utility ratemaking.
4

5 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?

6 A. TAI has been engaged by the Office of the Attorney General, Division of Consumer
7 Counsel ("OAG" or "Consumer Counsel") to evaluate Virginia Natural Gas Inc.'s
8 ("VNG" or "Company") jurisdictional cost separations, class cost of service study
9 ("CCOSS"), class revenue allocations, and proposed residential rate design as it relates to
10 base distribution rates. The purpose of my testimony is to present the findings of my
11 investigation and offer recommendations to the Commission in these areas.
12

13 II. JURISDICTIONAL COST ALLOCATIONS
14

15 Q. PLEASE EXPLAIN WHAT A JURISDICTIONAL COST STUDY IS AND HOW
16 IT IS USED IN GENERAL RATE CASES.

17 A. More often than not, utilities operate under more than one regulatory jurisdiction. As its
18 name implies, a jurisdictional cost study provides a basis to assign a utility's costs of
19 providing service across its various regulatory jurisdictions; e.g., Federal (FERC), and/or
20 multiple states. Additionally, the Virginia State Corporation Commission ("SCC") does
21 not have jurisdiction over utility services provided to Federal, State, or local
22 governmental customers located within the Commonwealth. Therefore, these
23 governmental customers (located within Virginia's boundaries) must be treated as "non-

jurisdictional.” A jurisdictional cost of service study is nothing more than a cost allocation study in which a utility’s total rate base, revenue and expense items (accounts) are assigned or allocated across various jurisdictions. These Virginia “jurisdictional” costs then serve as the basis for establishing the SCC jurisdictional revenue requirement, which in turn, is used by the SCC to develop specific rates. While some rate base investments and expense accounts can be directly attributable (assigned) to certain customers (such as a dedicated natural gas main), the majority of VNG’s costs are incurred in a joint or common manner to serve all customers, and therefore, must be allocated across jurisdictions. As is the case with virtually all public utility cost studies, these allocations are based on one or more of the following three exogenous characteristics (allocators): peak (design) day demand, annual throughput (Dth), and number of customers.

Q. PLEASE EXPLAIN HOW VNG’S JURISDICTIONAL COST OF SERVICE STUDY IS STRUCTURED.

A. Unlike many, if not most, local distribution companies, VNG provides both intrastate transmission and distribution service. Therefore, in addition to typical distribution service, this Commission has jurisdiction over certain aspects of VNG’s intrastate transmission service. In order to gain an understanding of the structure of VNG’s jurisdictional cost study, a description of the geographical configuration of VNG’s intrastate infrastructure is helpful.

VNG’s jurisdictional business begins in Quantico, Virginia wherein a transmission line runs roughly parallel to Interstate 95 to Mechanicsville in Hanover

County. This transmission line is referred to as the Joint-Use Pipeline (“JUP”). Although VNG owns and operates the JUP to provide gas service to its ultimate retail distribution customers, it also provides transmission service to the following customers: the City of Richmond; Dominion Energy Virginia; Doswell Limited Partnership; and, Columbia Gas of Virginia.¹ These transmission customers contract for capacity on the JUP wherein they generally take delivery at or before Mechanicsville.² From Mechanicsville to North Hampton Roads, there is another VNG-owned pipeline referred to as the Lateral pipeline. In this regard, it should be understood that VNG provides retail distribution service (both jurisdictional and non-jurisdictional) in parts of Hanover, New Kent, and King William Counties.

At the termination of the Lateral Pipeline, VNG provides retail distribution service (both jurisdictional and non-jurisdictional) to North Hampton Roads. VNG’s transmission system continues from the termination of the Lateral pipeline in North Hampton Roads under the James River with what is known as the HRX pipeline.³ The HRX pipeline serves to supplement the distribution demands of VNG’s distribution customers (both jurisdictional and non-jurisdictional) in Hampton Roads South of the

¹ While these JUP customers are serviced under contract rates approved by the Commission (Rate Schedule PT-1), in the most recent PT-1 rate case, in response to concerns raised by the Commission Staff, the Commission found that “any impact to the distribution ratepayers should be addressed in the Company’s 2017 Base Rate Case that is currently pending before the Commission and in each base rate case filed thereafter.” The Commission Staff had recommended that in approving Schedule PT-1, VNG’s distribution ratepayers should be held harmless from any deficient returns produced by the PT-1 class. *Application of Virginia Natural Gas, Inc. For authority to revise Rate Schedule PT-1, Pipeline Transportation Service*, Case No. PUE-2016-00076, Final Order at 4, 5 (May 3, 2017).

² Columbia Gas of Virginia takes delivery at various points along the JUP as well as continuing to utilize [BEGIN CONFIDENTIAL] [REDACTED] [END CONFIDENTIAL] per day of pipeline capacity beyond the termination of the JUP in Mechanicsville.

³ In the Company’s jurisdictional cost study (Filing Schedule 40(b)), the HRX transmission line is separated into three components: Pipeline; Ladysmith; and, Charles City, where the latter two are compressor stations built to supply the required maximum capacity through the HRX.

1 James River.⁴ A map of VNG's transmission system is provided in my Confidential
2 Schedule GAW-2, which was provided in VNG's response to OAG Data Request 3-34.

3
4 **Q. PLEASE CONTINUE WITH YOUR DESCRIPTION OF THE STRUCTURE OF**
5 **VNG'S JURISDICTIONAL COST STUDY.**

6 **A.** VNG has identified and separated transmission costs between the JUP, Lateral, and HRX
7 pipelines. VNG's transmission service is referred to as "pipeline" within its jurisdictional
8 cost study provided in Filing Schedule 40(b). VNG's total intrastate transmission
9 (pipeline) operations consist of both jurisdictional and non-jurisdictional business, which
10 is separated on page 2 of Filing Schedule 40(b). For the JUP, costs are first allocated to
11 each entity utilizing this transmission line wherein VNG's total share of the JUP is
12 35.55%.⁵ VNG's share of the JUP plus the Lateral and HRX transmission costs are then
13 separated between jurisdictional and non-jurisdictional business based on design day
14 demands.

15 With regard to distribution-related costs and with the exception of a small amount
16 of direct assignments to transmission customers, these costs are referred to by VNG as
17 "retail" business. This retail business also includes jurisdictional and non-jurisdictional
18 business. For the largest component of distribution service; i.e., distribution mains, the
19 Company classifies and allocates these costs partially on customers (43.6%) and partially
20 on design day demands (56.4%). As a matter of arithmetic, VNG first allocates all costs

⁴ VNG's distribution system in South Hampton Roads is also supplied gas from non-affiliate transmission companies from the south.

⁵ The City of Richmond, Dominion Energy Virginia, Doswell Limited Partnership, and Columbia Gas of Virginia collectively are assigned 64.45% of the JUP capacity and costs associated with the JUP.

1 to non-jurisdictional business (both pipeline and retail) and the residual (remaining)
2 amount is considered jurisdictional business.

3
4 **Q. IS VNG'S PROPOSED JURISDICTIONAL COST STUDY FAIR AND**
5 **REASONABLE FOR SCC JURISDICTIONAL REVENUE REQUIREMENT**
6 **PURPOSES?**

7 A. No.

8
9 **Q. PLEASE OUTLINE YOUR DISAGREEMENTS WITH VNG'S**
10 **JURISDICTIONAL COST STUDY.**

11 A. My examination of VNG's jurisdictional cost study has led me to conclude that the
12 Company has significantly overstated the fair and reasonable costs associated with SCC
13 jurisdictional business. In other words, VNG has over-allocated transmission and
14 distribution costs to jurisdictional business and has under-allocated these same costs to
15 non-jurisdictional business.

16
17 **Q. PLEASE EXPLAIN THE BASIS FOR YOUR CONCLUSION THAT VNG HAS**
18 **OVER-ASSIGNED COSTS TO SCC JURISDICTIONAL BUSINESS.**

19 A. For purposes of this case, I have accepted VNG's assignment of costs between VNG
20 "retail" business and "pipeline" business (primarily those transmission customers taking
21 service on the JUP). As such, my disagreement with the Company's assignment of costs
22 relates only to the separation of jurisdictional and non-jurisdictional business associated

1 with its "retail" operations.⁶ As indicated earlier, VNG has allocated transmission-
2 related costs solely on the basis of design day demands and distribution mains-related
3 costs based on a combination of number of customers and design day demands. Such an
4 allocation results in a significant bias against jurisdictional ratepayers. This is because
5 under the Company's as-filed jurisdictional study, no transmission or distribution mains-
6 related costs are assigned to non-jurisdictional business, while the Company has
7 significantly over assigned distribution-related costs to jurisdictional business based on
8 their classification of distribution mains as partially customer-related and partially
9 demand-related.

10 Even though VNG's interruptible customers use large amounts of natural gas
11 throughout the year and depend on VNG's transmission lines to bring gas to their
12 respective facilities, the Company assigns absolutely no transmission costs to these
13 customers. The term of art used for this type of cost assignment is known as a "free
14 ride." This is so because even though these (interruptible) customers may use VNG's
15 transmission facilities throughout the year, they are able to utilize these facilities for free
16 under VNG's allocation approach.

⁶ As will be discussed later in my testimony, I recommend that jurisdictional allocations be based on the Peak & Average ("P&A") methodology. VNG was requested to conduct its jurisdictional study using the P&A approach in Staff Formal Data Request 2-18. In its response, the Company continued to allocate VNG's portion of the JUP based solely on contract demands with no consideration of throughput (average day demands) as specified in the P&A method. However, in reviewing VNG's assignment of JUP costs associated with its "VNG" business, I discovered two errors, that by and large, cancel each other out. As indicated earlier, VNG assigned 35.55% of JUP costs to its "Virginia" business while the remaining 64.45% is assigned to the other four contract transmission customers. In response to Confidential OAG Data Request 3-36, it was determined that VNG understates the "VNG" portion of JUP costs such that the correct amount should be 41.04%. However, when one recognizes the average component within the P&A approach, the Virginia portion of annual throughput (average day demand) is only 29.50%. Therefore, with the corrected peak portion of demand of 41.04% along with the average portion of 29.50%, a correct P&A allocation to Virginia business is 35.27%, which is almost identical to the 35.55% utilized by VNG in its as-filed jurisdictional study as well as in its P&A jurisdictional study.

VNG's assignment of distribution mains-related costs to jurisdictional and non-jurisdictional business is unreasonable for two reasons. First, and similar to its treatment of transmission-related costs, the Company has assigned no distribution mains costs to interruptible customers. Second, because there are few non-jurisdictional customers (primarily governmental) relative to the Company's jurisdictional retail business that includes about 275,000 residential customers, VNG's assignment of distribution mains-related costs over assigns cost responsibility to jurisdictional business.⁷

Q. DOES VNG ROUTINELY CURTAIL OR INTERRUPT RETAIL INTERRUPTIBLE CUSTOMERS (BOTH JURISDICTIONAL AND NON-JURISDICTIONAL)?

A. No. OAG Data Request 2-12(c) requested the following:

With regard to VNG's retail interruptible customers and their respective usage, please provide: (c) an itemization of each interruption by customer showing the date, times, duration, estimated amount of each curtailment, and reason for interruption during the last five (5) years for each of the jurisdictional and non-jurisdictional customer(s) identified in (a).

VNG's response was:

"interruptible customers were curtailed Thursday, February 19, 2015 at 12:00 a.m. lasting until Saturday, February 21, 2015 at 10:00 a.m. The interruption order was issued due to average daily temperatures being extremely low causing demand to be near design day levels."

As indicated from VNG's response, VNG has curtailed its interruptible customers due to capacity constraints only one time in at least the last five years. While Central and

⁷ VNG's classification of distribution mains will be discussed and explained in much more detail in my discussion of class cost of service. However, it should be noted that VNG has used the same customer/demand split (43.6% customer/56.4% demand) in both its jurisdictional and class cost allocation studies.

1 Eastern Virginia did experience very cold weather on the curtailment date in 2015, the
2 temperatures were not as low as during the Polar Vortex experienced during January
3 2013. Furthermore, in OAG Data Request 2-13, the Company was asked to provide the
4 amount of curtailments on each annual system peak day during the last ten years (2009-
5 2017). The Company responded that no interruptions occurred on annual peak days
6 during the last ten years. As shown above, interruptible customers have been curtailed on
7 only one occasion that lasted approximately 2.5 days during the last five years. To put
8 this in perspective, over at least the last five years, VNG's jurisdictional and non-
9 jurisdictional customers have enjoyed and utilized the VNG transmission and distribution
10 system to meet their energy needs 99.9% of the time.⁸

11 At this point, it should be understood that if the relationship of VNG's
12 interruptible and firm customers was the same between jurisdictional and non-
13 jurisdictional business, this potential free-ride provision would be academic and moot.
14 However, such is not the situation. To illustrate, the following is a comparison of relative
15 interruptible and firm annual (Dth) throughput between jurisdictional and non-
16 jurisdictional distribution customers.

17
18
19
20

⁸ Over the last five years, interruptible customers were curtailed a total of approximately 2.5 days. Five years encompasses 1,825 days. Therefore, interruptible customers were curtailed 0.1% of the time. Conversely, they utilized the VNG system 99.9% of the time.

TABLE 1
Percent of Annual Throughput
(Distribution Customers)⁹

	Jurisdictional	Non- Jurisdictional
Interruptible	29.96%	38.12%
Firm	70.04%	61.88%
Total	100.00%	100.00%

As can be seen above, interruptible customers make up only about 30% of jurisdictional gas usage (throughput) but almost 40% of non-jurisdictional business.

Remembering that VNG does not allocate any transmission or distribution mains costs to interruptible customers such that they receive a free-ride under the Company's approach, it can be seen that its allocation of transmission and distribution costs results in a biased, unfair, and unreasonable assignment of costs to SCC jurisdictional business.

Q. MR. WATKINS, IS THERE A MORE FAIR AND REASONABLE METHOD TO ALLOCATE VNG'S TRANSMISSION AND DISTRIBUTION PLANT TO JURISDICTIONAL AND NON-JURISDICTIONAL BUSINESS?

A. Yes. Even though recognition should be given to the fact that non-firm service is of a lesser quality than firm service, interruptible customers should not be given an absolute free-ride. A fair and reasonable solution is to recognize both annual utilization of these facilities (throughput) as well as peak (design) day demand. This concept is known as the "Peak and Average" ("P&A") method and is widely used for natural gas costing studies. Under this approach, equal weight is given to peak (design) day and average day

⁹ Test year jurisdictional interruptible throughput is 10,963,969 and total non-jurisdictional interruptible throughput is 2,523,455 (per response to OAG 2-12). Total system jurisdictional throughput is 36,595,270 and non-jurisdictional throughput is 6,619,067 (per response to Staff 1-2).

(throughput) characteristics such that interruptible customers are assigned no (zero) peak day responsibility but shares in its contribution to annual (average day) throughput. As may be apparent, this P&A method reflects a middle of the road approach in that interruptible customers are not assigned a full cost burden based on their annual usage, but also do not receive a free ride.

The P&A method produces a test year distribution non-jurisdictional allocation factor of 13.20% as compared to the design day factor utilized by VNG of 11.08%. A table of test year design day, throughput, and P&A allocators is provided below illustrating the resulting reasonableness of the P&A method in this application:

TABLE 2		
Distribution Allocation	Jurisdictional	Non-Jurisdictional
Design Day	88.92%	11.08%
Throughput	84.68%	15.32%
Peak & Average	86.80%	13.20%

Q. WAS VNG REQUESTED TO PERFORM ITS JURISDICTIONAL COST ALLOCATION STUDY UTILIZING ALTERNATIVE ALLOCATION APPROACHES?

A. Yes. In Staff Data Request 2-18, the Company was requested to provide its jurisdictional cost of service study under two alternative allocation methodologies: one using the seven-twelfths; and, another utilizing the P&A. The Company complied with this request and provided these studies in electronic format.

1 Q. YOU HAVE ALREADY DISCUSSED THE P&A METHOD. PLEASE
2 DESCRIBE AND EXPLAIN THE SEVEN-TWELFTHS METHOD.

3 A. The seven-twelfths ("7/12") approach to allocate mains-related costs is similar in concept
4 to the P&A method in that it also assigns some cost responsibility to interruptible
5 customers. It therefore avoids the free ride problem associated with the Peak
6 Responsibility method that only considers design day demands. Like the P&A, the
7 seven-twelfths method recognizes that interruptible service is of a lesser quality than firm
8 service, and therefore does not assign the same level of costs to interruptible service as is
9 assigned to firm service. The seven-twelfths method utilizes 7/12 of interruptible
10 throughput as a surrogate for the demand responsibility associated with this type of
11 service. The theory behind the seven-twelfths approach is that interruptible customers
12 tend to have a high load factor and that only their imputed throughput during the non-
13 heating months (7 months) is considered within the demand responsibility such that usage
14 during the heating season is not considered as it would have the potential for interruption.

15
16 Q. WHAT IS YOUR OPINION REGARDING THE REASONABLENESS OF THE
17 SEVEN-TWELFTHS METHOD?

18 A. While the seven-twelfths approach is superior to the Peak Responsibility only method, it
19 is rarely used for cost allocation purposes in the natural gas industry. Indeed, the P&A
20 method is much more commonly used. This being said, I will not criticize the seven-
21 twelfths approach as necessarily being inferior to the P&A approach as both prevent a
22 free ride for interruptible customers and both approaches assign fewer costs to

1 interruptible business than firm service; i.e., do not treat interruptible service as if it were
2 firm.

3
4 **Q. FOR PURPOSES OF THIS CASE, WHAT METHOD DO YOU RECOMMEND**
5 **THE COMMISSION RELY UPON IN ESTABLISHING THE SCC**
6 **JURISDICTIONAL REVENUE REQUIREMENT?**

7 A. I recommend the Commission rely on the P&A method to develop the jurisdictional
8 revenue requirement in this case. This is so because the P&A method is more commonly
9 used in the industry, and to be conservative, the P&A method produces a somewhat
10 higher jurisdictional revenue requirement than the seven-twelfths method.

11
12 **Q. PLEASE PROVIDE A SUMMARY OF THE COMPANY'S JURISDICTIONAL**
13 **COST OF SERVICE STUDY RESULTS UNDER THE COMPANY'S**
14 **APPROACH, THE SEVEN-TWELFTHS METHOD, AND THE P&A METHOD**
15 **THAT YOU ALLOCATE.**

16 A. The following table provides a summary of test year allocated jurisdictional amounts
17 under each of the three methods:

TABLE 3
Summary of Jurisdictional Cost Allocation Results
(\$000)

	VNG Proposed	7/12 Method	P&A Approach
Non-Gas O&M	\$57,559	\$55,723	\$55,828
Purchased Gas	\$70,534	\$70,534	\$70,534
Depreciation Expense	\$29,222	\$28,278	\$28,342
Taxes Other Than Income	\$7,978	\$7,749	\$7,764
Income Taxes	\$19,336	\$20,796	\$20,706
Total Expenses	\$184,629	\$183,080	\$183,175
Plant in Service + CWIP	\$1,182,847	\$1,145,276	\$1,147,921
Depreciation Reserve	-\$365,316	-\$353,435	-\$354,260
Other Rate Base Items	-\$186,446	-\$181,303	-\$182,095
Total Rate Base	\$631,085	\$610,538	\$611,566

Q. NOTWITHSTANDING YOUR DISAGREEMENT WITH VNG IN THAT SOME COST RESPONSIBILITY SHOULD BE ASSIGNED TO INTERRUPTIBLE CUSTOMERS, DO YOU HAVE ANY DISAGREEMENTS WITH THE COMPANY'S JURISDICTIONAL COST STUDY?

A. Yes. I have reviewed VNG witness Heintz's selected allocators for every rate base and operating income account. As a result of this review, I have only one significant disagreement with Mr. Heintz's selection of allocation factors for individual accounts. This disagreement relates to his selected allocator to assign costs to Distribution Land & Land Rights (Account 374) and Distribution Structures & Improvements (Account 375). Mr. Heintz allocated these two rate base accounts to jurisdictional and non-jurisdictional business based on number of customers. However, VNG's investment in land, land rights, and structures and improvements is more properly related to its investment in distribution mains as these investments are directly attributable to distribution mains and

1 should follow the allocation method to allocate distribution mains. Mr. Heintz's
 2 allocation of these two accounts based on number of customers results in another bias
 3 against jurisdictional business in that it assigns more cost responsibility to the
 4 jurisdictional revenue requirement than is appropriate. To illustrate, the jurisdictional
 5 customer's allocation factor is 98.98% while the jurisdictional mains costs responsibility
 6 is significantly less under any of the distribution mains allocation methodologies noted
 7 earlier.¹⁰ My recommended jurisdictional allocation study results are presented in my
 8 Schedule GAW-3.

9
 10 **Q. WHAT IS THE IMPACT OF ALLOCATING THESE TWO DISTRIBUTION**
 11 **RATE BASE ACCOUNTS BASED ON MAINS RATHER THAN NUMBER OF**
 12 **CUSTOMERS?**

13 A. Utilizing the P&A method to allocate mains, the following is a comparison of the
 14 Company's P&A study (provided in response to Staff Data Request 2-18) in which these
 15 two accounts are allocated on the number of customers to the same model except that
 16 these accounts are allocated based on distribution mains investment:

17
 18
 19
 20
 21

¹⁰ The jurisdictional distribution mains allocation factors under the three approaches are as follows:

VNG Proposed Customer/Demand Method	93.31%
Seven-Twelfths Method	86.42%
P&A Method	86.80%

TABLE 4
Comparison of Jurisdictional P&A Results
Distribution Accounts 374 and 375
Allocated on Customers vs. Distribution Mains

	VNG Allocation on Customers	Allocation on Distribution Mains
Non-Gas O&M	\$55,828	\$55,817
Purchased Gas	\$70,534	\$70,534
Depreciation Expense	\$28,342	\$28,287
Taxes Other Than Income	\$7,764	\$7,754
Income Taxes	\$20,706	\$20,754
Total Expenses	\$183,175	\$183,146
Plant in Service + CWIP	\$1,147,921	\$1,145,816
Depreciation Reserve	-\$354,260	-\$353,572
Other Rate Base Items	-\$182,095	-\$182,047
Total Rate Base	\$611,566	\$610,197

Given the Company's requested cost of capital, the jurisdictional revenue requirement impact on these differences is in the neighborhood of \$170,000.

Q. HAVE YOU CALCULATED THE REVENUE REQUIREMENT IMPACT OF UTILIZING YOUR RECOMMENDED JURISDICTIONAL COST OF SERVICE STUDY AS COMPARED TO THE JURISDICTIONAL COST STUDY VNG PROPOSES IN THIS CASE?

A. Yes. The Company's proposed rate year (ending August 31, 2018) jurisdictional revenue requirement is provided in Filing Schedule 21. In developing Filing Schedule 21, the Company begins with the results of the jurisdictional cost of service study based on test year ending September 30, 2016. Next, the second column of Filing Schedule 21 reflects various proposed ratemaking adjustments that in large part, bring historic test year

1 amounts forward to the rate year ending August 31, 2018. In calculating VNG's
2 proposed ratemaking adjustments, the Company first estimated total Company
3 (jurisdictional plus non-jurisdictional) amounts and then applied appropriate
4 jurisdictional allocation factors to these projected total Company amounts. The
5 Company's ratemaking adjustments are provided in Schedule 25 through 28 of the Filing
6 Requirements. I was provided an electronic version of the Company's revenue
7 requirement filing schedules wherein I was able to utilize the methodology employed by
8 VNG in developing its proposed revenue requirements but substituting my recommended
9 jurisdictional allocation factors to each proposed adjustment. As a result, I was able to
10 develop VNG's jurisdictional revenue requirement utilizing all of its proposed accounting
11 and ratemaking adjustments (including its requested rate of return on rate base) by
12 substituting my various jurisdictional allocation factors.

13 VNG is requesting an increase in its jurisdictional revenues of \$30.702 million.
14 By utilizing my recommended jurisdictional allocation factors, and accepting all other
15 aspects of VNG's request, this requested increase is reduced by \$14.741 million to
16 \$15.961 million. The development of the \$15.961 million jurisdictional revenue
17 requirement utilizing my jurisdictional allocation factors is provided in my Schedule
18 GAW-4, which utilizes the same format as the Company's Filing Schedules 21 through
19 28.
20
21

1 Q. AS TO VNG'S PROPOSED EXCLUSION OF MAINS PLANT AND RELATED
2 COST RESPONSIBILITY, HAS THIS COMMISSION PROVIDED GUIDANCE
3 ON THIS ISSUE IN PREVIOUS VNG RATE CASES?

4 A. Yes. In VNG's 2005 rate case (Case No. PUE-2005-00062), VNG also proposed to
5 exclude mains-related cost assignment relating to its interruptible service. The issue of
6 whether cost should or should not be allocated to interruptible classes was fully explored
7 by VNG, Consumer Counsel, the industrial intervenors, and Staff. In that case, the
8 Hearing Examiner made the following recommendation:

9 Based on the record, I find that VNG's class cost of service study should
10 continue to assign fixed costs to interruptible customers and that VNG's
11 proposed margin sharing adjustment should be denied. I agree with Staff
12 that the Second Stipulation and the contingencies related to the retention
13 of interruptible customers demonstrate that a portion of the cost of the
14 distribution system should be borne by interruptible customers.
15 Furthermore, I agree with VIGUA that without separate inclusion of
16 interruptible classes in the class cost of service study, there is no
17 meaningful way to determine if the rates charged such customers are just
18 and reasonable.¹¹
19

20 In its final order in that case, the Commission adopted this recommendation of the
21 Hearing Examiner.¹² While the above findings relate to class cost of service, the concept
22 is identical for jurisdictional cost separations.
23
24

¹¹ *General Rate Case Filing of Virginia Natural Gas, Inc. For investigation of justness and reasonableness of current rates, charges, and terms and conditions of service in compliance with prior Commission Order, Case No. PUE-2005-00062, Report of Alexander F. Skirpan at 57 (May 18, 2006).*

¹² *General Rate Case Filing of Virginia Natural Gas, Inc. For investigation of justness and reasonableness of current rates, charges, and terms and conditions of service in compliance with prior Commission Order, Case No. PUE-2005-00062, Final Order at 9 (July 24, 2006).*

1 **III. CLASS COST OF SERVICE**

2

3 **Q. PLEASE EXPLAIN THE CONCEPT OF A CLASS COST OF SERVICE STUDY**
4 **(“CCOSS”).**

5 A. There are two general types of cost of service studies used for public utility ratemaking:
6 marginal cost studies and embedded, fully allocated cost studies. VNG has utilized a
7 traditional embedded cost of service concept in this case for purposes of establishing its
8 overall retail revenue requirement, as well as for its CCOSS. Embedded cost of service
9 studies are often referred to as fully allocated cost studies. Because the majority of a
10 public utility’s plant investment and expense are incurred to serve all customers in a joint
11 manner, most costs cannot be specifically attributed to any individual customer or group
12 of customers. Therefore, the costs jointly incurred to serve all or most customers must be
13 allocated across specific customers or customer rate classes. To the extent that certain
14 costs can be specifically attributed to a particular customer (or group of customers), these
15 costs are directly assigned in a CCOSS.

16 It is generally accepted that to the extent possible, joint costs should be allocated
17 to customer classes based on the concept of cost causation. That is, costs are allocated to
18 customer classes based on analyses that measure the causes of the incurrence of costs to
19 the utility. Although the cost analyst strives to abide by this concept to the greatest
20 extent practical, some categories of costs, such as corporate overhead costs, cannot be
21 attributed to specific exogenous measures or factors, and must be subjectively assigned
22 or allocated to customer rate classes. For those costs to which causation can be
23 attributed, there is often disagreement among cost of service experts on what is an

1 appropriate cost causation measure or factor; e.g., peak demand, energy or throughput
2 usage, number of customers, etc.
3

4 **Q. IN YOUR OPINION, HOW SHOULD THE RESULTS OF A CCROSS BE**
5 **UTILIZED IN THE RATEMAKING PROCESS?**

6 A. Although certain principles are used by all cost of service analysts, there are often
7 significant disagreements on the specific factors that drive individual costs. These
8 disagreements can and do arise as a result of the quality of data and level of detail
9 available from financial records. There are also fundamental differences in opinions
10 regarding the cost causation factors that should be considered to properly allocate costs
11 to rate schedules or customer classes. Furthermore, and as mentioned previously, cost
12 causation factors cannot be realistically ascribed to some costs such that subjective
13 decisions are required.

14 In these regards, two different cost studies conducted for the same utility and time
15 period can, and often do, yield different results. As such, regulators should consider
16 CCROSS only as a guide, with the results being used as one of many tools to assign class
17 revenue responsibility.
18

19 **Q. HAVE THE COURTS OPINED ON THE USEFULNESS OF COST**
20 **ALLOCATIONS FOR PURPOSES OF ESTABLISHING REVENUE**
21 **RESPONSIBILITY AND RATES?**

1 A. Yes. In an important regulatory case involving Colorado Interstate Gas Company and
2 the Federal Power Commission (predecessor to the Federal Energy Regulatory
3 Commission ("FERC")), the United States Supreme Court stated:

4 But where as here several classes of services have a common use of the
5 same property, difficulties of separation are obvious. Allocation of costs
6 is not a matter for the slide-rule. It involves judgment on a myriad of
7 facts. It has no claim to an exact science.¹³
8

9 **Q. DOES YOUR OPINION, AND THE FINDINGS OF THE U.S. SUPREME**
10 **COURT, IMPLY THAT COST ALLOCATIONS SHOULD PLAY NO ROLE IN**
11 **THE RATEMAKING PROCESS?**

12 A. Not at all. It simply means that regulators should consider the fact that cost allocation
13 results are not surgically precise and that alternative, yet equally defensible, approaches
14 may produce significantly different results. In this regard, when all cost allocation
15 approaches consistently show that certain classes are over- or under-contributing to costs
16 and/or profits, there is a strong rationale for assigning smaller or greater percentage rate
17 increases to these classes. On the other hand, if one cost allocation approach shows
18 dramatically different results than another approach, caution should be exercised in
19 assigning disproportionately larger or smaller percentage increases to the classes in
20 question.

21
22 **Q. PLEASE EXPLAIN THE BASIC CONCEPTS OF COST ALLOCATION FOR**
23 **PUBLIC UTILITIES AND NATURAL GAS DISTRIBUTION COMPANIES**
24 **("NGDCs").**

¹³ *Colorado Interstate Gas Co. v. Federal Power Commission*, 324 U.S. 581, 590 (1945).

1 A. As I mentioned earlier, the majority of a NGDC's plant investment serves customers in a
2 joint manner. In this regard, the NGDC's infrastructure is a system benefiting all
3 customers. If all customers were the same size and had identical usage characteristics,
4 cost allocation would be simple (even unnecessary). However, in reality, a utility's
5 customer base is not so simple. There are small usage customers and large usage
6 customers and these customers (or customer groups) tend to vary greatly in the amount of
7 service required throughout the year. Therefore, differences in usage should be
8 considered. Because different groups of customers also utilize the system at varying
9 degrees during the year, consideration should also be given to the demands placed on the
10 system during peak usage periods.

11
12 **Q. FOR NGDCs, IS THERE ANY ASPECT OF CLASS COST ALLOCATIONS**
13 **THAT TENDS TO OVERSHADOW OTHER ISSUES OR IS OFTEN**
14 **CONTROVERSIAL?**

15 A. Yes. For virtually every NGDC, the largest single rate base item (account) is distribution
16 mains. Furthermore, several other rate base and operating income accounts are typically
17 allocated to classes based on the previous assignment of distribution mains. As such, the
18 methods and approaches used to allocate distribution mains to classes are usually by far
19 the most important (in terms of class ROR results) and tend to be the most controversial.

20
21 **Q. BEFORE YOU DISCUSS THE VARIOUS METHODS AND APPROACHES**
22 **USED TO ALLOCATE MAINS, ARE THERE ANY MEASUREMENT**
23 **CONCEPTS THAT ARE CRITICAL TO FULLY UNDERSTAND?**

1 A. Yes. Most public utility costing studies consider some form of peak demand. For
 2 NGDCs, peak demand is usually expressed on a peak day basis. However, there are
 3 several concepts and definitions relating to peak day demand that should clearly be
 4 understood. The first set of concepts and definitions concern actual and potential
 5 (theoretical) peak day demands. Actual peak day demands are just that: the actual
 6 maximum demands measured (or estimated) over some pre-defined period; e.g., a test
 7 year. Potential, or theoretical, peak day demands are referred to as “design day”
 8 demands and reflect the estimated demands on the coldest day realistically possible for a
 9 particular geographic service area.¹⁴

10 The next set of definitional “peak day demands” relate to the timing, or
 11 “coincidence” of demands, between various user groups or classes. Class coincident
 12 peak demands are defined as class usage on the day of the system peak (whether on an
 13 actual or design day basis). Class non-coincident peak (“NCP”) day demands relate to
 14 each class’s peak day usage, regardless of when the entire system peaks. Because of the
 15 highly weather sensitive nature of NGDC systems, class coincident and NCP day
 16 demands are usually on the same day for the residential and commercial classes. For
 17 some NGDCs, the industrial NCP day demand may not coincide with the system
 18 (coincident) peak day usage depending on scheduling and production outputs of these
 19 industrial customers.

20
 21 **Q. WHAT METHODS ARE COMMONLY USED TO ALLOCATE NATURAL GAS**
 22 **DISTRIBUTION MAINS?**

¹⁴ Residential and commercial natural gas usage tends to be extremely weather sensitive, while industrial usage may or may not be weather sensitive depending on the use of gas by these customers for space heating and industrial processes.

1 A. While a myriad of cost allocation methods and approaches have been developed, three
2 methods predominate in the NGDC industry: peak responsibility, Peak and Average, and
3 Customer/Demand, which I will address shortly in more detail. These methods differ in
4 the criteria used to allocate mains, as cost allocation analysts do not universally agree on
5 the cost causative factors or drivers influencing mains investments. There are three
6 criteria generally considered when selecting a mains cost allocation method: peak
7 demand (whether coincident, non-coincident, actual or design day); annual (average day)
8 usage; and, number of customers. Because a NGDC system must be capable of
9 supplying gas to its firm customers during peak demand periods (i.e., on very cold days),
10 relative class peak day demands are often considered a good proxy for measuring the cost
11 causation of mains investment.¹⁵ Annual (or average day) throughput is also often used
12 to allocate mains as this factor reflects the utilization of a utility's mains investment.
13 Number of customers is also sometimes considered when allocating mains. That is,
14 customer counts by class serve as a basis for allocation of mains. Even though annual
15 levels of usage and peak load requirements vary greatly between customer classes
16 (residential versus large industrial), some analysts are of the opinion that customer counts
17 should be considered because at least some infrastructure investment in mains is required
18 simply to "connect" every customer to the system. With these three criteria identified,
19 various methods weight and utilize these criteria differently within the cost allocation
20 process. In other words, some methods rely on only one criterion while others consider
21 two or more criteria with varying weights given to each factor utilized.

¹⁵ Embedded cost allocations are only concerned with relative, not absolute, criteria. That is, because embedded cost allocations reflect nothing more than dividing total system costs between classes, it is the relative (percentage) contributors to total system amounts that are relevant.

1 The three most common NGDC cost allocation methods are: the peak
2 responsibility method (whether coincident or class non-coincident) in which peak day
3 demands are the only factor utilized to allocate mains; the Peak and Average approach in
4 which both peak day and annual (average day) throughput is reflected within the
5 allocation of mains;¹⁶ and the Customer/Demand method that utilizes a combination of
6 peak day demands and customer counts to assign mains cost responsibility.

7 Under the Customer/Demand method, the weights given to class customer counts
8 and peak day demands are determined from a separate analysis using one of two
9 approaches: minimum-size and zero-intercept. The “minimum-size” approach prices the
10 entire system footage of mains at the cost per foot of the smallest diameter pipe installed.
11 This “minimum-size” cost is then divided by the actual total investment in mains to
12 determine the weight given to customer counts. One (1) minus the customer percentage
13 is then given to the peak day demand within the allocation process. The second approach
14 used to classify and allocate mains based partially on customers and partially on peak
15 demand is known as the “zero-intercept” method. Under this approach, statistical linear
16 regression techniques are used to estimate the cost of a theoretical “zero size” main.
17 Similar to the minimum size approach, the cost of this estimated zero size pipe per foot is
18 multiplied by the total system footage and is then divided by total mains investment to
19 arrive at a customer weighting.
20

¹⁶ Under the Peak and Average approach, peak use and annual throughput are either weighted equally or based on system load factor, where load factor is ratio of average daily usage to peak day usage. When using a load factor approach to weight Peak and Average usage, the weighting of average day usage is that of the system load factor while the peak day weight is one minus the system load factor.

1 Q. IN YOUR OPINION, IS THERE A PREFERRED METHOD TO ALLOCATE
2 NATURAL GAS DISTRIBUTION MAINS COSTS?

3 A. Yes. In my opinion, the P&A approach is the most fair and equitable method to assign
4 natural gas distribution mains costs to the various customer classes. This method
5 recognizes each class's utilization of the Company's facilities throughout the year yet
6 also recognizes that some classes rely upon the Company's facilities (mains) more than
7 others during peak periods.
8

9 Q. EARLIER YOU INDICATED THAT SOME ANALYSTS PREFER TO EMPLOY
10 THE PEAK RESPONSIBILITY METHOD IN WHICH MAINS ARE
11 ALLOCATED SOLELY ON THE BASIS OF PEAK LOADS. IN YOUR
12 OPINION, WHY IS THIS METHOD GENERALLY INFERIOR TO THE P&A
13 METHOD TO ALLOCATE MAINS?

14 A. While it is appropriate to consider and reflect class peak demands when allocating
15 distribution mains, it should not be the only criteria. A NGDC system is constructed and
16 is in existence in order to serve the natural gas energy needs of its customers throughout
17 the year. If VNG's (or any NGDC's) customers only demand gas for one day of the year
18 (the so-called peak day), the costs to deliver gas throughout the system would be
19 prohibitively high such that a system would never exist. In other words, VNG's
20 customers' demand and utilize natural gas every day of the year, not just one day out of
21 365 days. If by chance, a customer did require gas for only one day a year, it would be
22 prohibitively expensive to the Company (and ultimately the customer) to provide service

1 as the investment in mains would therefore be required to be recovered from a very small
2 amount of natural gas energy (usage) and would be economically unfeasible.

3 Furthermore, there is not a direct relationship between peak loads (capacity
4 requirements) and the cost incurred to install mains. For example, if the peak load on
5 one line segment of mains is double that of another line segment, the cost of mains for
6 the higher capacity pipe may be higher but is not double that of the lower capacity. This
7 reality reflects the major shortcoming of the Peak Responsibility method (which allocates
8 mains entirely on peak day demand), which is that it is premised on the incorrect
9 assumption that there is a direct and perfectly linear relationship between peak loads,
10 system capacity, and costs. Regarding system capacity, the amount of gas that can be
11 delivered throughout a NGDC system is not only a function of the size of pipe(s) but also
12 pressurization of gas within these pipes, and, as well, the presence or absence of looping
13 various segments of the distribution system. In very simple terms, and all else constant,
14 the *capacity* of pipes increase by a factor of exactly 4 to 1 as the *diameter* of pipe
15 increases.¹⁷ Therefore, if the size of pipe is doubled, the capacity of the pipe increases
16 by a factor of four. At the same time, the cost of this additional capacity is far less than
17 four times as much.¹⁸

18 Additionally, and as important as the geometric capacity of pipe at a given
19 pressure, the amount of gas (measured in cubic feet) required to be pushed through a

¹⁷ The volume of a cylinder (pipe) is equal to $\pi (3.14159) \times \text{Radius}^2 \times \text{length}$. Therefore, it can be seen that as the diameter doubles, the area (volume) of the pipe increases by four times that of the smaller pipe.

¹⁸ The cost of mains investment reflects the cost of capitalized labor to install the Main plus the cost of materials (the piping). Although the labor cost of installing pipe increases somewhat with larger size pipe, these additional labor costs tend to be much smaller than the capacity added. Similarly, the materials cost of the pipe also increases but by a much smaller percentage than the capacity added.

1 distribution system can be met with larger pipes at lower pressures or smaller pipes at
2 higher pressures. With increases in materials, technology, and pipe coupling
3 improvements, we are seeing that NGDCs are expanding and replacing their systems
4 with *smaller* plastic pipes operated at *higher* pressures. Because the allocation of mains
5 only concerns the assignment of the pipes costs, there is not a clear relationship between
6 a main segment's capacity (peak load ability) and the cost of that pipe. The relevance of
7 this is that an allocation method that only considers peak load by definition assumes there
8 is a direct and perfectly linear relationship between load (capacity) and the cost of mains.
9 This assumption is clearly not accurate.

10 Finally, and perhaps most important, is the fact that class contributions to peak
11 loads are typically estimates at best. Unlike the electric utility industry in which load
12 studies are typically conducted based on a sampling of customers with demand recording
13 meters actually installed, NGDCs rarely conduct such load studies. While some large
14 industrial customer's peak day demands are known with reasonable certainty due to the
15 installation of demand meters, residential, commercial, municipal and small to medium
16 sized industrial customers typically only have volumetric meters. As a result, most
17 NGDCs estimate the majority of class contributions to peak day load by simply
18 subtracting large industrial peak day demands from system peak day demands (which is
19 known as a result of deliveries to city gates) and then somehow allocating the remainder
20 to the residential, commercial, municipal and small to medium sized industrial classes.
21 As will be discussed later in this testimony, this can lead to significant uncertainty as it
22 relates to the estimates of individual class contributions to peak demand. In other words,
23 due to the top-down allocation approach often utilized to estimate class peak demands,

1 one class' estimate may be significantly overstated while another class may be
2 significantly understated.

3
4 **Q. THE THIRD ALLOCATION METHOD YOU MENTIONED EARLIER**
5 **ALLOCATES MAINS PARTIALLY ON SOME MEASURE OF PEAK DEMAND**
6 **AND PARTIALLY ON NUMBER OF CUSTOMERS. WHAT RATIONALE IS**
7 **USED TO ALLOCATE MAINS INVESTMENT, AT LEAST PARTIALLY,**
8 **BASED ON CUSTOMER COUNTS?**

9 A. I am aware of two rationales, or arguments, used to advocate the allocation of natural gas
10 *distribution mains based partially on number of customers.*

11 The first rationale used by some analysts is that, because every customer
12 (regardless of size) must be physically connected to the utility's distribution network,
13 there is some minimum level of investment required to simply connect customers to the
14 distribution system. It is certainly true that, unless natural gas is delivered in a portable
15 tank or cylinder, some form of a physical "plumbing" is required to deliver natural gas to
16 each and every end-user.¹⁹ Indeed, this is the very purpose of the distribution system.
17 However, no customer connects to a NGDC system simply to be connected but never
18 utilize natural gas, nor do NGDCs haphazardly install natural gas mains where no usage
19 is present or anticipated. Because there is no economic utility (benefit) derived from
20 simply being connected to a system, there is no economic (or cost causative) basis for
21 assigning some value of a NGDC's distribution mains required to simply connect
22 customers.

¹⁹ If natural gas was delivered to end-users in tanks (such as done with propane), there would be no distribution system, or mains to allocate.

1 The second rationale used to consider number of customers within the allocation
2 of mains relates to customer densities and differences in the mix of customers (by class)
3 throughout a utility's service area. Possibly the best way to explain why customer
4 densities may be relevant in the assignment of distribution costs to individual classes is
5 by way of example. Consider two different utilities: a rural electric utility with urban,
6 suburban, and rural service areas and another utility with only urban and suburban
7 customers. With respect to the electric utility with a rural service area, many miles of
8 conductors and associated plant must be installed in order to serve the demands of
9 relatively few customers. Conversely, many more customers are served on a per mile
10 basis for the urban/suburban utility. With respect to the utility with a rural service area,
11 such an allocation based on usage or demand may be unfair if some classes are located
12 mainly in urban or suburban areas, while other classes of customers are located in urban,
13 suburban, and rural areas. As a result, some cost studies classify distribution plant as
14 partially demand-related and partially customer-related.

15 While these conceptual arguments have no economic or practical logic in my
16 opinion, the second rationale may produce reasonable results in some instances, but is
17 rarely applicable to NGDC's.

18
19 **Q. IN THE ABOVE EXAMPLE, YOU REFERRED TO ELECTRIC UTILITIES**
20 **INSTEAD OF NATURAL GAS UTILITIES. IS THERE A REASON WHY YOU**
21 **SELECTED THE ELECTRIC UTILITY INDUSTRY FOR YOUR EXAMPLE?**

22 **A.** Yes. Although the concepts are the same between electric and natural gas distribution
23 facilities (e.g., conductors are synonymous with mains), electric utilities are *required* to

1 serve rural (sparsely populated) areas. Such requirements, however, are *not* in place for
2 NGDCs. Moreover, electric utilities are required to connect all consumers regardless of
3 density or usage. Such is not the case for NGDCs, as their tariffs allow the utility to only
4 connect those customers in areas with sufficient customer densities and usage.

5 As such, and as a general matter, a Customer/Demand classification of *electric*
6 distribution facilities may be appropriate given the characteristics of a utility's service
7 area, but are rarely appropriate for NGDCs with more densely populated service areas
8 that are not required to serve all potential residences and businesses.

9
10 **Q. HAVE YOU EXAMINED THE CCROSS CONDUCTED BY VNG WITNESS**
11 **HEINTZ IN THIS CASE?**

12 A. Yes. The methods and approaches used by Mr. Heintz for CCROSS purposes largely
13 mirror those that he used for his jurisdictional cost of service study. Of particular
14 importance is his allocation of distribution mains investment wherein he used the
15 Customer/Demand approach and has classified and allocated these related costs based on
16 43.60% on customer counts and 56.40% on design day demands. In this regard, it is also
17 important to understand that Mr. Heintz has assigned no distribution mains cost
18 responsibility to interruptible customers. Furthermore, and consistent with his
19 jurisdictional study, Mr. Heintz has allocated Distribution Land & Land Rights (Account
20 374) and Distribution Structures & Improvements (Account 375) based on number of
21 customers.

1 Q. WITH REGARD TO MR. HEINTZ ALLOCATING DISTRIBUTION MAINS-
2 RELATED COSTS BASED PARTIALLY ON NUMBER OF CUSTOMERS AND
3 PARTIALLY ON PEAK DEMAND, WHAT RATIONALE DOES HE PROVIDE
4 FOR ALLOCATING THESE COSTS BASED PARTIALLY ON CUSTOMERS
5 AND PARTIALLY ON PEAK DEMAND?

6 A. On page 9 of his direct testimony, Mr. Heintz sets forth his rationale for allocating
7 distribution mains partially on number of customers and partially on peak demand. Mr.
8 Heintz's rationale is as follows:

9 It is widely accepted that distribution mains are installed both to meet
10 system peak load requirements and to connect customers to the
11 Company's system. There are two cost factors that influence the amount
12 of distribution main investment installed by a company in expanding its
13 gas distribution system: the size of the main (pipe diameter) and the total
14 footage. The size of the main is directly influenced by the sum of the peak
15 period gas demands of the system customers. *The total installed footage*
16 *of distribution mains is influenced by the need to expand the distribution*
17 *grid to connect new customers to the system. Therefore, to ensure that the*
18 *rate classes that cause the incurrence of this plant investment or expense*
19 *are charged with its cost, distribution mains should be allocated to the*
20 *rate classes on both the basis of peak load requirements and the number*
21 *of customers within each of the classes of service. [Emphasis added]*
22

23 Q. NOTWITHSTANDING THE CONCEPTUAL REASONS WHY IT IS NOT
24 APPROPRIATE TO ALLOCATE A PORTION OF NATURAL GAS
25 DISTRIBUTION MAINS BASED ON NUMBER OF CUSTOMERS AS A
26 GENERAL MATTER, IS MR. HEINTZ'S RATIONALE AND SUPPORT FOR
27 ALLOCATING A PORTION OF DISTRIBUTION MAINS BASED ON NUMBER
28 OF CUSTOMERS CONSISTENT WITH VNG'S ACTUAL PRACTICES OR ITS
29 COMMISSION APPROVED TARIFF?

A. No. As noted earlier, NGDCs do not haphazardly install natural gas mains where no usage or revenue is present or anticipated; i.e., they do not install mains simply to connect customers. VNG's actual practices and tariff are fully consistent with this observation.

Section XVIII (Gas Line Extensions) of the Company's tariff states as follows:

The Company will make gas line extensions to such points as will provide sufficient continuing revenue to justify such line extensions, or in lieu of sufficient continuing revenue, the Company may require such definite and written guarantees from a Customer, or group of Customers, in addition to any minimum payments required by the rate schedules as may be necessary to justify such line extensions. The Company shall not be obligated to construct or own any gas line extension or other facilities to provide any Customer with gas, the cost of which shall exceed 5.7 times the continuing annual revenue excluding the cost of gas, that can reasonably be expected by the Company from any such line extensions. However, if the Company provides any such line extensions, the Customer shall pay to the Company any cost exceeding 5.7 times the annual revenue as defined above, multiplied by a tax recovery factor.

As indicated above, the Company's line extension policy is clear in that the Company only connects and serves those customers that have enough usage and revenue to justify the Company's investment in its infrastructure.

Q. SO THAT IT IS CLEAR, WHAT IS THE CORRELATION BETWEEN CUSTOMER DENSITIES AND VNG'S LINE EXTENSION POLICIES AND TARIFF WITH WHETHER DISTRIBUTION MAINS SHOULD BE ALLOCATED PARTIALLY ON THE BASIS OF NUMBER OF CUSTOMERS?

A. The fundamental concept of embedded cost allocations is the principle of cost causation. For distribution mains, it is clear that VNG's distribution system is not designed, installed, or operated, simply to connect customers. Rather, distribution mains are designed, installed, and operated *only* if there is enough usage to justify the investment.

1 While these mains must be sized and pressurized in a sufficient manner to provide
2 customers with natural gas even on peak days, there is no question that the number of
3 customers has anything to do with the design, installation, or operation of the Company's
4 distribution system.²⁰

5
6 **Q. NOTWITHSTANDING YOUR OPINION THAT VNG'S DISTRIBUTION MAINS**
7 **SHOULD NOT CONSIDER OR ALLOCATE THESE COSTS BASED ON**
8 **NUMBER OF CUSTOMERS, HAVE YOU EVALUATED MR. HEINTZ'S STUDY**
9 **IN WHICH HE HAS CLASSIFIED AND ALLOCATED DISTRIBUTION MAINS**
10 **AS 43.60% CUSTOMER AND 56.40% DEMAND?**

11 **A.** Yes. In doing so, I discovered a number of conceptual and data errors within his
12 analysis. These errors are of such magnitude that his conclusions and recommendation
13 should be disregarded.

14
15 **Q. PLEASE EXPLAIN THE CONCEPTUAL ERRORS IN MR. HEINTZ'S**
16 **CUSTOMER/DEMAND ANALYSIS.**

17 **A.** As mentioned earlier, there are two generally accepted approaches to classify distribution
18 mains between customer and demand when such a classification is appropriate. Mr.
19 Heintz has utilized a variant of the Minimum-Size or Minimum-System method. Under
20 the Minimum-System method, the cost of a "minimum-sized" pipe per foot is utilized as
21 the basis for the customer component. This cost of a minimum-sized pipe is then

²⁰ It is recognized that there are distribution costs that are considered customer-related. In particular, these include service lines and meters. In this regard, these costs are properly allocated based on a weighted customer basis wherein the costs are generally recovered from fixed monthly customer charges and/or contributions in aid of construction ("CIAC").

1 multiplied by the total mains footage of the distribution system to serve as the numerator
2 in an equation. The denominator of the equation is the total cost of the system (that
3 includes all sizes of pipes). The resulting quotient is then the customer component.

4 When conducting a Minimum-Size study, recognition must be given to the fact
5 that even the minimum sized pipe actually installed has a significant load carrying
6 capability and therefore, actually serves the maximum peak demands of at least some
7 customers. In these regards, Mr. Heintz has selected a 2-inch plastic pipe as his
8 "minimum size." Even though a 2-inch plastic pipe is not the actual minimum size main
9 within the VNG system, 2-inch plastic mains are the predominant main size serving
10 residential customers. These 2-inch mains are of sufficient capacity to serve these
11 customers throughout the year and to meet their design day demands. Therefore, and by
12 definition, Mr. Heintz has significantly overstated the customer component simply
13 because 2-inch mains are sized to meet these customers' peak demands. As a matter of
14 arithmetic, Mr. Heintz's approach results in a significant bias against residential
15 customers in that there is a double count, or double assignment, of mains costs to the
16 residential class. This is because Mr. Heintz allocates these 2-inch mains based on
17 number of customers in which the vast majority of VNG's customer mix are residences
18 and then again allocates costs to the residential class based on their peak (design) day
19 demand (which is largely served by 2-inch plastic mains).

20
21 **Q. PLEASE EXPLAIN THE DATA ERRORS IN MR. HEINTZ'S**
22 **CUSTOMER/DEMAND ANALYSIS.**

1 A. Mr. Heintz provided his workpapers used to develop his Minimum-System study in
2 response to Staff Data Request 1-2(d). In conducting his analyses, Mr. Heintz utilized
3 VNG's estimates of current replacement costs for various sizes and types of distribution
4 pipes. As noted earlier, Mr. Heintz assumed a minimum size pipe of 2-inch plastic.
5 Based on this assumption, he then applied a current cost per foot for 2-inch plastic of
6 \$120.00 per foot. While the use of current costs as opposed to embedded costs is an
7 acceptable approach,²¹ Mr. Heintz's use of \$120.00 per foot for 2-inch plastic
8 immediately drew my attention.

9 Over the last few years, I have conducted and evaluated dozens of project
10 feasibility studies concerning the extension of natural gas mains for East Coast utilities.
11 Virtually all studies have utilized the installation of 2-inch plastic mains. Invariably, the
12 total installed costs of these 2-inch plastic mains have been in the range of \$40.00 to
13 \$60.00 per foot. As a result, in OAG 3-42, I requested the Company to provide the
14 investment and footage of distribution mains by size and type of pipe installed (booked)
15 during 2015 and 2016. The Company provided a detailed database of its property records
16 by vintage year, by size, and by type of pipe. I then calculated the average *actual*
17 installed cost per foot of 2-inch plastic mains during the last two years.²² Based on the
18 data provided in this response, the actual installed cost of 2-inch pipe is \$38.43, which is
19 only one-third that of the \$120.00 per foot utilized by Mr. Heintz in his Minimum-System
20 analysis. This is most important because it is the cost of the minimum size pipe that is

²¹ Because of differences in vintage year installations and due to inflation, there is the possibility of unreliable results if embedded costs are not trended to current costs using reliable cost of reproduction indices. Another approach is to utilize current replacement costs for all sizes and types of pipe.

²² I used two years of experience due to the possibility of a small number of work orders for some sizes and types of pipe that may have confronted abnormal circumstances. Moreover, inflation has been very low during the last couple of years.

1 used as the basis for determining the customer component. In other words, if the
2 minimum size pipe is greatly overstated, the resulting customer percentage will be
3 overstated.

4 I also evaluated Mr. Heintz's assumed replacement costs for the other sizes and
5 types of pipe used in his Minimum-System analysis; i.e., those used in the denominator.
6 Once again, I found dramatic differences in Mr. Heintz's assumed replacement costs
7 from that actually experienced by VNG in the last two years. The following table
8 provides a comparison of Mr. Heintz's assumed replacement costs per foot by size and
9 type of pipe to those actually experienced by VNG over the last two years. This table
10 also provides a comparison of the cost per foot ratio for each size and type of pipe to 2-
11 inch plastic pipe:

TABLE 5
Comparison of Heintz Minimum-System Costs Per Foot
to VNG Actual Property Records

Per VNG Property Records ²³			Heintz Analysis ²⁴ b/	
2015- 2016	Average Cost	Ratio to 2" Plastic	Replacement Cost Per Foot	Ratio to 2" Plastic
2" Plastic	\$38.43	1.00	\$120.00	1.00
4" Plastic	\$60.56	1.58	\$125.00	1.04
6" Plastic	\$114.00	2.97	\$145.00	1.21
8" Plastic	\$154.92	4.03	\$195.00	1.63
2" Steel	\$269.93	7.02	\$135.00	1.13
4" Steel	\$593.56	15.44	\$135.00	1.13
6" Steel	Not meaningful ²⁵	--	\$225.00	1.88
8" Steel	\$487.59	12.69	\$350.00	2.92
12" Steel	\$258.43	6.72	\$650.00	5.42
14" Steel	Not meaningful ²⁵	--	\$950.00	7.92

As can be seen above, there are significant differences between Mr. Heintz's assumed replacement costs and those actually experienced by VNG in the last two years. Perhaps most importantly in terms of his Minimum-Size analysis is the vast differences in the ratios to 2-inch plastic pipe. These differences in the relationship to 2-inch pipe greatly impact the veracity of Mr. Heintz's analysis.

Q. WHAT WAS THE SOURCE OF MR. HEINTZ'S ASSUMED REPLACEMENT COSTS PER FOOT BY SIZE AND TYPE OF PIPE?

²³ Per response to OAG 3-41.

²⁴ Per response to Staff 1-2(d).

²⁵ Not meaningful as there were only 50 feet of 6" steel and 1 foot of 14" steel recorded.

1 A. In response to OAG 3-40, the Company indicated that the replacement costs provided to
2 Mr. Heintz were determined by AGSC's (Atlanta Gas Service Company) engineering
3 department.

4
5 **Q. AS PART OF YOUR INVESTIGATION, DID YOU DISCOVER ADDITIONAL**
6 **DATA ERRORS OR INCONSISTENCIES?**

7 A. Yes. As noted earlier, Mr. Heintz produced his workpapers used to develop his
8 Minimum-System study in response to Staff Data Request 1-2(d). In performing
9 Minimum-System studies, one must also know the installed footage by size and type of
10 pipe. Indeed, Mr. Heintz's workpapers include footage by size and type that he used in
11 his analysis. I then compared these footages with VNG's detailed property records.

12 In OAG 3-41, I requested an electronic database of distribution mains by vintage
13 year, the gross investment and footage by size and type of pipe. VNG provided this
14 database of its mains property records and indicated in its written response as well as in a
15 conference call with VNG that the Company did not start tracking pipe by size and type
16 until 1997. As a result, the Company's property records reflect mains by size and type of
17 pipe installed subsequent to 1997.²⁶ With this database, I was able to compare the
18 footages contained in the Company's property records with those utilized by Mr. Heintz
19 in his Minimum-System analysis. My Schedule GAW-5 provides a comparison of Mr.
20 Heintz's quantities (footage) by size and type to those contained in VNG's actual
21 property records. As can be seen in this Schedule, there are glaring differences. For
22 example, Mr. Heintz only shows 668,926 feet of 2-inch plastic pipe whereas the

²⁶ The Company's property record database does include vintage years prior to 1997, however, this is not detailed by size and type of pipe.

1 Company's property records indicate 4,542,730 feet. Similarly, Mr. Heintz's analysis
2 includes 4,615,020 feet of 2-inch steel pipe as compared to only 2,791 feet installed as
3 per the Company's property records. Other very large differences include: 6-inch
4 plastic; 8-inch plastic; 4-inch steel; 6-inch steel; 8-inch steel; and, 16-inch steel.

5
6 **Q. HOW DO THESE SIGNIFICANT DIFFERENCES IMPACT MR. HEINTZ'S**
7 **ANALYSIS?**

8 A. Under the Minimum-System approach, it is the relationships between differences in not
9 only the costs per foot but also the relationship of the quantity of various sizes of pipe
10 that produces the resulting customer/demand split. To the extent that the quantity of
11 various sizes and types of pipe are inaccurate (at least in relative terms), this will
12 materially impact the Minimum-System results.

13
14 **Q. WHAT ARE YOUR CONCLUSIONS REGARDING MR. HEINTZ'S MINIMUM-**
15 **SYSTEM STUDY?**

16 A. Mr. Heintz's Minimum-System study should not be considered because: (1) his selected
17 minimum size pipe of 2-inch plastic overstates the customer percentage due to the fact
18 that 2-inch plastic pipe is installed to meet peak demand for these customers resulting in a
19 double assignment of costs to small volume customer classes; and, (2) his data sources
20 are in stark contrast to and conflict with the Company's own property records, and
21 therefore are unreliable.

1 Q. HAVE YOU OR VNG CONDUCTED ALTERNATIVE CCROSS THAT MORE
2 APPROPRIATELY REFLECT COST CAUSATION AND IS MORE FAIR AND
3 REASONABLE TO ALL CUSTOMER CLASSES?

4 A. Yes. As part of the settlement in VNG's last rate case (Case No. PUE-2010-00142), the
5 Company agreed to provide CCROSS based on both the P&A and 7/12 approach to
6 allocate distribution mains. As explained earlier, these two methods are more consistent
7 with cost causation and produce fair and reasonable results to all rate classes. In these
8 regards, both the P&A and 7/12 methods assign no distribution mains based on customer
9 counts. Furthermore, each of these methods assign some cost responsibility to
10 interruptible customers but do not treat this class at the same level of cost responsibility
11 as firm customers.

12
13 Q. PLEASE PROVIDE A COMPARISON OF THE COMPANY'S CCROSS RESULTS
14 UNDER ITS AS-FILED CUSTOMER/DEMAND METHOD AS WELL AS
15 UNDER ITS P&A AND 7/12 METHODS.

16 A. The following tables provide class rates of return at current rates under each of these
17 methods as calculated by VNG:
18
19
20
21
22
23

TABLE 6
CCOSS Results as Calculated by VNG
Rate of Return at Current Rates

Class	Cust/Dem	P&A	7/12
Residential	3.90%	6.33%	6.06%
Back Up Generators	0.88%	5.47%	5.44%
Small General Firm Sales	2.64%	3.90%	4.03%
Large General Firm Sales	8.29%	5.27%	5.69%
Residential AC	26.56%	15.44%	6.15%
General AC	23.61%	9.19%	2.32%
Gas Lights	87.21%	51.97%	46.85%
High Load Factor Firm Delivery	15.15%	-0.42%	-0.68%
General Firm Delivery	26.81%	2.07%	-1.42%
NGV	48.34%	1.93%	0.21%
Seasonal High LF Firm Delivery	3.25%	-3.61%	-4.12%
New Facilities Interruptible Gas Del.	2.45%	-3.83%	-2.92%
Interruptible Gas Delivery	29.15%	-2.90%	-0.92%
Intrastate Pipeline Services	6.69%	6.72%	6.71%
Total Jurisdictional	4.67%	5.06%	5.08%

TABLE 7
CCOSS Results as Calculated by VNG
Indexed Rates of Return at Current Rates

Class	Cust/Dem	P&A	7/12
Residential	84%	125%	119%
Back Up Generators	19%	108%	107%
Small General Firm Sales	57%	77%	79%
Large General Firm Sales	177%	104%	112%
Residential AC	569%	305%	121%
General AC	506%	182%	46%
Gas Lights	1867%	1027%	922%
High Load Factor Firm Delivery	324%	-8%	-13%
General Firm Delivery	574%	41%	-28%
NGV	1035%	38%	4%
Seasonal High LF Firm Delivery	70%	-71%	-81%
New Facilities Interruptible Gas Del.	52%	-76%	-58%
Interruptible Gas Delivery	624%	-57%	-18%
Intrastate Pipeline Services	143%	133%	132%
Total Jurisdictional	100%	100%	100%

1 As can be seen above, there are some classes with directional similarities across all
2 studies. However, for several classes, there are vast differences in the rate of return
3 results across methodologies. To illustrate, the Residential AC, Gas Lighting, and
4 Intrastate Pipeline classes' exhibit significantly higher rates of return than the system
5 average regardless of methodology employed, while the Seasonal High Load Factor
6 Delivery and New Facilities Interruptible Gas Delivery classes' exhibit significantly
7 lower rates of return under all methods. Depending on the methodology, classes such as
8 Backup Generators, High Load Factor Firm Delivery, Natural Gas Vehicles, and
9 Interruptible Gas Delivery classes' vary tremendously depending on the method used to
10 allocate distribution mains-related costs.

11
12 **Q. HAVE YOU MADE ANY ADJUSTMENTS TO THE COMPANY'S CCROSS**
13 **UTILIZING THE P&A AND 7/12 METHODS TO ALLOCATE DISTRIBUTION**
14 **MAINS?**

15 **A.** Yes. Consistent with the Company's jurisdictional cost study, Mr. Heintz allocated
16 distribution Land & Land Rights and Structures & Improvements based on number of
17 customers. As discussed earlier, it is more appropriate to allocate these rate base
18 accounts based on mains investment. In this regard, there is only a minimal impact on
19 jurisdictional class rates of return with this adjustment. Nonetheless, the class rates of
20 return under current rates allocating these accounts based on distribution mains are
21 provided in the tables below:

TABLE 8
CCOSS Results as Adjusted for Accounts 374 and 375
Rates of Return at Current Rates

Class	Cust/Dem	P&A	7/12
Residential	3.92%	6.42%	6.13%
Back Up Generators	0.94%	5.89%	5.86%
Small General Firm Sales	2.63%	3.90%	4.03%
Large General Firm Sales	8.08%	5.08%	5.48%
Residential AC	26.68%	15.27%	5.97%
General AC	23.33%	8.91%	2.18%
Gas Lights	88.93%	51.87%	46.61%
High Load Factor Firm Delivery	14.76%	-0.50%	-0.76%
General Firm Delivery	26.25%	1.92%	-1.47%
NGV	48.52%	1.80%	0.12%
Seasonal High LF Firm Delivery	3.18%	-3.60%	-4.08%
New Facilities Interruptible Gas Del.	2.45%	-3.91%	-2.92%
Interruptible Gas Delivery	29.17%	-2.91%	-0.98%
Intrastate Pipeline Services	6.69%	6.72%	6.71%
Total Jurisdictional	4.67%	5.06%	5.08%

TABLE 9
CCOSS Results as Adjusted for Accounts 374 and 375
Indexed Rates of Return at Current Rates

Class	Cust/Dem	P&A	7/12
Residential	84%	127%	121%
Back Up Generators	20%	116%	115%
Small General Firm Sales	56%	77%	79%
Large General Firm Sales	173%	100%	108%
Residential AC	571%	302%	117%
General AC	500%	176%	43%
Gas Lights	1904%	1025%	917%
High Load Factor Firm Delivery	316%	-10%	-15%
General Firm Delivery	562%	38%	-29%
NGV	1039%	35%	2%
Seasonal High LF Firm Delivery	68%	-71%	-80%
New Facilities Interruptible Gas Del.	52%	-77%	-58%
Interruptible Gas Delivery	625%	-57%	-19%
Intrastate Pipeline Services	143%	133%	132%
Total Jurisdictional	100%	100%	100%

1 The class rate of return relationships are relatively unaffected with my alternative method
2 to allocated Accounts 374 and 375 such that this adjustment is immaterial for CCOSS
3 purposes.

4
5 **Q. WHAT ARE YOUR CONCLUSIONS REGARDING CCOSS FOR THIS CASE?**

6 **A.** While no CCOSS can be considered surgically precise, Mr. Heintz's study results in
7 significant biases against the small volume user classes such as residential and small
8 commercial. The reasons for this is that he has significantly under-assigned cost
9 responsibility to the interruptible classes by assigning no distribution mains cost
10 responsibility to these customers and at the same time over-assigns cost responsibility to
11 the residential class by allocating distribution mains costs partially on a faulty Minimum-
12 System study. As a result, the Commission should rely upon the P&A and 7/12 methods
13 for purposes of assigning class revenue responsibility.

IV. CLASS REVENUE DISTRIBUTION

Q. HOW DOES VNG PROPOSE TO DISTRIBUTE ITS REQUESTED OVERALL \$30.7 MILLION REVENUE INCREASE TO RATE CLASSES?

A. VNG witness Heintz sponsors the Company's class revenue distribution proposal wherein the following table provides his recommended increases in base rates by class:

TABLE 10
VNG Proposed Class Revenue Increases

Class	Rate Schedule	Current Base Rate Revenue	Proposed Increase	Percent Increase	Percent of Sys. Avg.
Residential	1	\$103,731,469	\$26,429,239	25.48%	121%
General - Backup Generators	2.A	\$105,810	\$12,696	12.00%	57%
Small General Firm Sales	2.B	\$7,337,075	\$1,869,336	25.48%	121%
Large General Firm Sales	2.C	\$14,832,256	\$1,779,667	12.00%	57%
Residential AC	3	\$2,266	\$272	12.00%	57%
General AC	4	\$60,970	\$7,316	12.00%	57%
Gas Lights	5	\$30,974	\$3,096	10.00%	48%
HLF Firm Delivery	6	\$1,114,157	\$133,626	11.99%	57%
General Firm Delivery	7	\$1,739,049	\$208,670	12.00%	57%
Interruptible Gas Delivery	9	\$1,955,048	\$234,584	12.00%	57%
NGV	11-14	\$224,315	\$22,416	9.99%	48%
Seasonal High Load Firm Del.	15	\$299,480	\$0	0.00%	0%
New Facilities Interruptible	16	\$1,951,167	\$0	0.00%	0%
Intrastate Transmission	PT-1/HRX	\$12,955,220	\$0	0.00%	0%
Total Base Rate Revenue		\$146,339,256	\$30,700,918	20.98%	100%
Other Revenue		\$2,887,475	\$0	0.00%	
Total Non-Gas Revenue		\$149,226,731	\$30,700,918	20.57%	
Rate Design Rounding			\$1,097		
Requested Revenue Increase			\$30,702,015		

Q. IS MR. HEINTZ'S PROPOSED CLASS REVENUE DISTRIBUTION REASONABLE?

A. No. While class revenue responsibility should reflect several criteria, CCOSS results should be considered within the determination of class revenue responsibility. Mr.

1 Heintz's proposed class revenue increases are inconsistent with class cost allocations.
2 For example, while the residential class exhibits a rate of return greater than the system
3 average (i.e., an indexed rate of return of greater than 100%), he proposes to increase this
4 class' base rate revenues by 121% of the system average revenue increase. Similarly, the
5 HLF Firm Delivery (Rate 6), General Firm Delivery (Rate 7), Interruptible Gas Delivery
6 (Rate 9), Natural Gas Vehicles (Rates 11-14), Seasonal High Load Firm Delivery (Rate
7 15), and New Facilities Interruptible (Rate 16) classes all exhibit significantly deficient
8 class rates of return, yet, Mr. Heintz recommends either no increase or only about half of
9 the system average percentage increase to these classes. As a result, Mr. Heintz's
10 recommended class increases are diametrically opposed to reasonable cost of service.

11
12 **Q. HAVE YOU DEVELOPED A MORE APPROPRIATE CLASS REVENUE**
13 **DISTRIBUTION THAT RECOGNIZES CCOSS AS WELL AS OTHER**
14 **ACCEPTED RATEMAKING PRINCIPLES SUCH AS GRADUALISM?**

15 **A.** Yes. In developing my recommended class revenue distribution, I have utilized the
16 Company's requested overall revenue increase of \$30.7 million. In this way, I provide an
17 apples-to-apples comparison with Mr. Heintz's proposed revenue increases. However, as
18 will be discussed later in my testimony, I will provide a mechanism to distribute the
19 overall increase authorized by the Commission.

20 Because CCOSS are not surgically precise, I have relied upon studies only as a
21 guide in evaluating class revenue responsibility. As noted above, several classes have
22 significantly deficient rates of return at current rates indicating that they should sustain a
23 larger percentage increase than the system-wide average percentage increase. Similarly,

1 those classes that are producing significantly higher rates of return than the system
2 average should receive increases less than the overall system percentage increase.
3 Furthermore, given the fact that much of the Company's requested increase reflects
4 additional plant in service that is used to serve all customers as well as increased
5 expenses incurred in a joint manner; e.g., salaries and wages, it is appropriate that all
6 classes receive some increase as a result of this rate case.

7 In developing my recommendation, I increased the High Load Factor Firm
8 Delivery, General Firm Delivery, Natural Gas Vehicles, Seasonal High Load Factor Firm
9 Delivery, New Facilities Interruptible Gas Delivery and Interruptible Gas Delivery
10 classes by 150% of the system average percentage increase as these classes' revenues are
11 significantly deficient (31.47%). Conversely, the Residential AC and Gas Lighting
12 classes are contributing significantly high rates of return such that their classes are
13 increased at 50% of the system average percentage increase (10.49%). Three rate classes
14 (General Backup Generators, Large General Firm Sales, and General AC) are
15 contributing profits at about the same level of the system average such that these classes
16 are increased at the system average percentage increase of 20.98%. Small General Firm
17 Sales is contributing less than the system average rate of return but not as deficient as the
18 earlier mentioned classes with significantly deficient profit contributions. Therefore, this
19 class was increased at 125% of the system average percent increase (26.22%). Similarly,
20 Intrastate Transmission's rate of return is somewhat higher than the system average such
21 that this class receives 75% of the system average percentage increase (15.73%). Finally,
22 and due to the large size of residential service, this class is treated as the residual in order

1 to collect their required total increase. This results in a 20.53% increase to the residential
2 class (98% of the system average percentage increase).

3
4 **V. RESIDENTIAL RATE DESIGN**

5
6 **Q. PLEASE EXPLAIN THE STRUCTURE AND LEVEL OF VNG'S CURRENT**
7 **RESIDENTIAL BASE (NON-GAS COST) RATES.**

8 A. Currently, VNG's residential rate Schedule 1 is comprised of a fixed monthly customer
9 charge of \$11.00 and a slightly declining two-block usage charge of \$0.37740 for the first
10 35 CCF and \$0.34858 CFF for all additional CCDF of gas consumed. In addition,
11 residential customers are currently subject to a fixed fee of \$3.15 per month associated
12 with the SAVE Act, wherein such costs associated with the SAVE Act will be rolled into
13 base rates at the conclusion of this case.

14
15 **Q. WHAT IS VNG'S PROPOSED STRUCTURE AND LEVEL OF RESIDENTIAL**
16 **BASE RATES?**

17 A. VNG proposes to increase the base customer charge of \$11.00 per month by 82% to
18 \$20.00 per month. For volumetric usage charges, VNG proposes to eliminate its
19 declining block rate structure to a flat usage rate for all gas consumed.

20
21 **Q. WHAT EVIDENCE DOES THE COMPANY PROVIDE TO SUPPORT ITS**
22 **REQUESTED 82% INCREASE TO THE RESIDENTIAL CUSTOMER**
23 **CHARGE?**

1 A. By and large, Mr. Heintz asserts that fixed costs should be recovered through fixed
2 charges. Because the vast majority of VNG's sunk or short-run costs are fixed in nature,
3 he claims that a substantial amount of the Company's non-gas revenues should be
4 collected through fixed charges. Specifically on page 17 of his direct testimony, Mr.
5 Heintz claims:

6 Toward this goal, it is generally an unsound ratemaking practice to recover
7 a substantial portion of fixed costs, such as customer-related costs which
8 bear no relationship to customer consumption patterns, in the volumetric
9 portion of the rate structure. Recovery of fixed costs via volumetric rates
10 adversely impacts earnings stability because the revenues generated from
11 customers' volumetric use of gas can be extremely sensitive to the
12 vagaries of weather patterns and changing consumption characteristics due
13 to energy conservation efforts among other factors. Recovery of utility
14 fixed costs in volumetric rates sends uneconomic price signals to
15 consumers that impede their ability to make well-founded energy
16 consumption decisions based on the actual costs of various types and
17 levels of utility distribution service.
18
19

20 **Q. DO YOU AGREE WITH MR. HEINTZ'S ASSERTIONS THAT FIXED COSTS**
21 **SHOULD BE RECOVERED FROM FIXED CHARGES?**

22 A. No. I strongly disagree with Mr. Heintz's understanding of economic price theory and
23 how efficient pricing prevails in competitive markets. This is most important as it is
24 often said that regulation should serve as a surrogate to competition to the largest extent
25 possible. Indeed, the Company's objective to collect a large percentage of its sunk
26 investment costs (fixed costs) through fixed charges, as well as its proposed increases to
27 such charges, violate the regulatory principle of gradualism, violate the economic theory
28 of efficient competitive pricing, and are contrary to effective conservation efforts.
29
30

1 Q. PLEASE EXPLAIN.

2 A. The most basic tenet of competition is that prices determined through a competitive
3 market ensure the most efficient allocation of society's resources. Because public
4 utilities are generally afforded monopoly status under the belief that resources are better
5 utilized without duplicating the fixed facilities required to serve consumers, a
6 fundamental goal of regulatory policy is that regulation should serve as a surrogate for
7 competition to the greatest extent practical.²⁷ As such, the pricing policy for a regulated
8 public utility should mirror those of competitive firms to the greatest extent practical.

9 Under economic theory, efficient price signals result when prices are equal to
10 marginal costs.²⁸ It is well known that costs are variable in the long run. Therefore,
11 efficient pricing results from the incremental variability of costs even though a firm's
12 short-run cost structure may include a high level of sunk or "fixed" costs or be reflective
13 of excess capacity. Indeed, competitive market-based prices are generally structured
14 based on usage; i.e. volume-based pricing. For example, an oil refinery costs well over a
15 billion dollars to build such that its cost structure is largely comprised of sunk, or fixed,
16 costs, but these costs are recovered one gallon at a time.

17
18 Q. PLEASE BRIEFLY EXPLAIN THE ECONOMIC PRINCIPLES OF EFFICIENT
19 PRICE THEORY AND HOW SHORT-RUN FIXED COSTS ARE RECOVERED
20 UNDER SUCH EFFICIENT PRICING.

21

²⁷ James C. Bonbright, et al., *Principles of Public Utility Rates*, p. 141 (Second Edition, 1988).

²⁸ Strictly speaking, efficiency is achieved only when there is no excess capacity such that short-run marginal costs equal long-run marginal costs. In practice, there is usually at least some excess capacity present such that pricing based on long-run marginal costs represents the most efficient utilization of resources.

1 A. Perhaps the best known micro-economic principle is that in competitive markets (i.e.,
2 markets in which no monopoly power or excessive profits exist), prices are equal to
3 marginal cost. Marginal cost is equal to the incremental change in cost resulting from an
4 incremental change in output. A full discussion of the calculus involved in determining
5 marginal costs is not necessary here. However, it is readily apparent that because
6 marginal costs measure the changes in costs with output, short-run "fixed" costs are
7 irrelevant in efficient pricing. This is not to say that efficient pricing does not allow for
8 the recovery of short-run fixed costs. Rather, they are reflected within a firm's
9 production function such that no excess capacity exists and that an increase in output will
10 require an increase in costs – including those considered "fixed" from an accounting
11 perspective. As such, under efficient pricing principles, marginal costs capture the
12 variability of costs, and prices are variable because prices equal these costs.

13
14 **Q. PLEASE EXPLAIN HOW EFFICIENT PRICING PRINCIPLES ARE APPLIED**
15 **TO THE NATURAL GAS DISTRIBUTION INDUSTRY.**

16 A. Universally, utility marginal cost studies include three separate categories of marginal
17 costs: demand; energy; and customer. Consistent with the general concept of marginal
18 costs, each of these costs varies with incremental changes. Marginal demand costs
19 measure the incremental change in costs resulting from an incremental change in peak
20 load (demand). Marginal energy (commodity) costs measure the incremental change in
21 costs resulting from an incremental change in MCF (energy) consumption. Marginal
22 customer costs measure the incremental change in costs resulting from an incremental
23 change in number of customers.

1 Particularly relevant here is understanding what costs are included within, and the
2 procedures used to determine, marginal customer costs. Since marginal customer costs
3 reflect the measurement of how costs vary with the number of customers, they only
4 include those costs that directly vary as a result of adding a new customer.

5
6 **Q. PLEASE EXPLAIN HOW THIS THEORY OF COMPETITIVE PRICING**
7 **SHOULD BE APPLIED TO REGULATED PUBLIC UTILITIES SUCH AS VNG.**

8 **A.** Due to VNG's investment in system infrastructure, there is no debate that many of its
9 short-run costs are fixed in nature. However, as discussed above, efficient competitive
10 prices are established based on long-run costs, which are entirely variable in nature.

11 Marginal cost pricing only relates to efficiency. This pricing does not attempt to
12 address fairness or equity. Fair and equitable pricing of a regulated monopoly's products
13 and services should reflect the benefits received for the goods or services. In this regard,
14 those that receive more benefits should pay more in total than those who receive fewer
15 benefits. Regarding natural gas usage, the level of consumption is the best and most
16 direct indicator of benefits received. Thus, volumetric pricing promotes the fairest
17 pricing mechanism to customers and to the utility.

18 The above philosophy has consistently been the belief of economists, regulators,
19 and policy makers for generations. For example, consider utility industry pricing in the
20 1800s, when the industry was in its infancy. Customers paid a fixed monthly fee and
21 consumed as much of the utility commodity/service as they desired (usually water). It
22 soon became apparent that this fixed monthly fee rate schedule was inefficient and unfair.
23 Utilities soon began metering their commodity/service and charging only for the amount

1 actually consumed. In this way, consumers receiving more benefits from the utility paid
2 more, in total, for the utility service because they used more of the commodity.

3
4 **Q. IS THE NATURAL GAS DISTRIBUTION INDUSTRY UNIQUE IN ITS COST**
5 **STRUCTURES, WHICH ARE COMPRISED LARGELY OF FIXED COSTS IN**
6 **THE SHORT-RUN?**

7 A. No. Most manufacturing and transportation industries are comprised of cost structures
8 predominated with “fixed” costs. These fixed costs, also called “sunk” costs, are
9 primarily comprised of investments in plant and equipment. Indeed, virtually every
10 capital-intensive industry is faced with a high percentage of so-called fixed costs in the
11 short run. Prices for competitive products and services in these capital-intensive
12 industries are invariably established on a volumetric basis, including those that were once
13 regulated, e.g., motor transportation, airline travel, and rail service.

14 Accordingly, VNG’s position that its fixed costs should be recovered through
15 fixed monthly charges is incorrect. Pricing should reflect the Company’s long-run costs,
16 wherein all costs are variable or volumetric in nature, and users requiring more of VNG’s
17 products and services should pay more than customers who use less of these products and
18 services. Stated more simply, those customers who conserve or are otherwise more
19 energy efficient, or those who use less of the commodity for any reason, should pay less
20 than those who use more natural gas.

21
22 **Q. HOW ARE HIGH FIXED CUSTOMER CHARGE RATE STRUCTURES**
23 **CONTRARY TO EFFECTIVE CONSERVATION EFFORTS?**

1 A. High fixed charge rate structures actually promote additional consumption because a
 2 consumer's price of incremental consumption is less than what an efficient price structure
 3 would otherwise be. A clear example of this principle is exhibited in the natural gas
 4 transmission pipeline industry. As discussed in its well-known Order 636, FERC's
 5 adoption of a "Straight Fixed Variable" ("SFV") pricing method²⁹ was a result of
 6 national policy (primarily that of Congress) to encourage increased use of domestic
 7 natural gas by promoting additional interruptible (and incremental firm) gas usage.
 8 FERC's SFV pricing mechanism greatly reduced the price of incremental (additional)
 9 natural gas consumption. This resulted in significantly increasing the demand for, and
 10 use of, natural gas in the United States after Order 636 was issued in 1992.

11 FERC Order 636 had two primary goals. The first goal was to enhance gas
 12 competition at the wellhead by completely unbundling the merchant and transportation
 13 functions of pipelines.³⁰ The second goal was to encourage the increased consumption of
 14 natural gas in the United States. In Order 636's introductory statement, FERC stated:

15 The Commission's intent is to further "facilitat[e] the unimpeded
 16 operation of market forces to stimulate the production of natural gas...
 17 [and thereby] contribute to reducing our Nation's dependence upon
 18 imported oil...."³¹
 19

20 With specific regard to the SFV rate design adopted in Order 636, FERC stated:

21 Moreover, the Commission's adoption of SFV should maximize pipeline
 22 throughput over time by allowing gas to compete with alternate fuels on a
 23 timely basis as the prices of alternate fuels change. The Commission

²⁹ Under SFV pricing, customers pay a fixed charge that is designed to recover all of the utility's fixed costs.

³⁰ Federal Energy Regulatory Commission, Docket Nos. RM91-11-001 and RM87-34-065, Order No. 636 (Apr. 9, 1992), p. 7.

³¹ *Id.* at 8 (quoting S. Rep. No. 39, 101st Cong., 1st Sess., at p. 2).

believes it is beyond doubt that it is in the national interest to promote the use of clean and abundant gas over alternate fuels such as foreign oil. SFV is the best method for doing that.³²

Indeed, FERC's objective to increase natural gas consumption through the use of SFV rate design was the genesis of utilities beginning to argue the misguided notion that fixed costs should somehow be recovered from fixed charges. That is, such assertions or claims were never made by utility rate design analysts until FERC Order 636 and the implementation of SFV rate design. As a result of this misunderstanding of economics and public policy, some public utilities have argued for SFV residential pricing (or increased reliance on fixed charges), claiming a need for enhanced fixed charge revenues. To support their claim, the companies argue that because retail rates have been historically volumetric-based, there has been a disincentive for utilities to promote conservation or encourage reduced consumption. However, FERC's objective in adopting SFV pricing suggests the exact opposite. The price signal that results from SFV pricing is meant to promote additional consumption, not reduce consumption. Thus, a rate structure that is heavily based on a fixed monthly customer charge sends an even stronger price signal to consumers to use more energy.

Q. AS A PUBLIC POLICY MATTER, WHAT IS THE MOST EFFECTIVE TOOL THAT REGULATORS HAVE TO PROMOTE COST EFFECTIVE CONSERVATION AND THE EFFICIENT UTILIZATION OF RESOURCES?

A. Unquestionably, one of the most important and effective tools that this, or any, regulatory Commission has to promote conservation is developing rates that send proper price

³² *Id.* at 128-29 (internal citations omitted).

1 signals to conserve and utilize resources efficiently. A pricing structure that is largely
2 fixed, such that customers' effective prices do not properly vary with consumption,
3 promotes the inefficient utilization of resources. Pricing structures that are weighted
4 heavily on fixed charges are much more inferior from a conservation and efficiency
5 standpoint than pricing structures that require consumers to incur more cost with
6 additional consumption.

7
8 **Q. A CUSTOMER'S TOTAL NATURAL GAS BILL IS COMPRISED OF A BASE**
9 **RATE COMPONENT AND A PURCHASED GAS CLAUSE COMPONENT. THE**
10 **PURCHASED GAS CLAUSE IS VOLUMETRICALLY-PRICED AND**
11 **REPRESENTS A SIGNIFICANT PORTION OF A CUSTOMER'S TOTAL BILL.**
12 **DOES THE VOLUMETRIC PRICING OF THESE COMPONENTS ELIMINATE**
13 **THE NEED FOR A PROPER PRICING SIGNAL?**

14 **A.** No, certainly not. The fact that significant revenue may be collected volumetrically does
15 not lessen the need for a reasonable rate design.

16
17 **Q. NOTWITHSTANDING THE EFFICIENCY REASONS AS TO WHY**
18 **REGULATION SHOULD SERVE AS A SURROGATE FOR COMPETITION,**
19 **ARE THERE OTHER RELEVANT ASPECTS TO THE PRICING STRUCTURES**
20 **IN COMPETITIVE MARKETS *V/S* A *V/S* THOSE OF REGULATED**
21 **UTILITIES?**

22 **A.** Yes. In competitive markets, consumers, by definition, have the ability to choose various
23 suppliers of goods and services. Consumers and the market have a clear preference for

1 volumetric pricing. Utility customers are not so fortunate in that the local utility is a
2 monopoly. The only reason utilities are able to seek pricing structures with high fixed
3 monthly charges is due to their monopoly status. In my opinion, this is a critical
4 consideration in establishing utility pricing structures. Competitive markets and
5 consumers in the United States have demanded volumetric-based prices for generations.
6 A regulated utility's pricing structure should not be allowed to counter the collective
7 wisdom of markets and consumers simply because of its market power.

8
9 **Q. IN YOUR OPINION, SHOULD THE STRUCTURE OF NATURAL GAS**
10 **DISTRIBUTION RATES BE BASED ENTIRELY ON VOLUMETRIC RATES?**

11 A. No. Consistent with economic theory as well as the accepted practice of regulators for
12 generations, it is appropriate for natural gas distribution rates to include a relatively small
13 fixed monthly customer charge. In this regard, fixed monthly charges should only reflect
14 the direct costs to connect and maintain a customer's account. As such, customer charges
15 should only reflect the costs of service lines, meters, meter reading, customer records and
16 billing. Customer charges should not include any overhead costs, as these are simply the
17 cost of doing business, nor should they include any costs of mains.

18
19 **Q. HAS MR. HEINTZ CONDUCTED ANY ANALYSES AS TO WHAT COSTS**
20 **SHOULD BE REFLECTED WITHIN THE RESIDENTIAL CUSTOMER**
21 **CHARGE?**

22 A. Yes. Within his CCOSS, Mr. Heintz has classified all VNG costs as either demand-
23 related, customer-related, or commodity-related. These classification "buckets" reflect

VNG's fully allocated costs including numerous general and overhead costs such as general plant and administrative and general expenses. These overhead costs are then classified as partially demand-related, customer-related, and commodity-related. Moreover, Mr. Heintz has included 43.60% of distribution mains costs within his customer classification bucket. As such, his so-called customer costs include a myriad of allocated overhead expenses that are required for VNG to operate its business as well as a significant portion of the Company's distribution mains investments. Mr. Heintz's calculations result in a residential customer-related classification revenue requirement of \$28.12 per month. As a result of Mr. Heintz classifying a multitude of costs that should not be collected from fixed monthly customer charges, he has greatly overstated his "customer" costs.

Q. HAVE YOU CONDUCTED AN ANALYSIS OF THE APPROPRIATE LEVEL OF RESIDENTIAL CUSTOMER CHARGES FOR VNG?

A. Yes. Customer charges should only reflect those costs required to connect and maintain a customer's account. I have conducted a direct customer cost analysis for VNG's residential customers, which is provided in my Schedule GAW-6. In developing my residential customer cost, I have utilized the Company's capital structure, cost of debt, as well as its requested return on equity of 10.25%. In order to provide an understanding of the sensitivity of differing rates of return, I also calculate my residential customer cost on an authorized rate of return of 9.5%. However, because customer charges reflect guaranteed revenue recovery to the Company, there is virtually no business risk associated with customer charges such that the true cost of capital for fixed charges is

1 substantially lower than the overall ROE authorized by the Commission in this case. As
2 indicated in my Schedule GAW-6, I have determined that the direct residential customer
3 cost is in the range of \$10.49 to \$10.84 per month.

4 **Q. HAS THIS COMMISSION RECENTLY PROVIDED GUIDANCE AS IT**
5 **RELATES TO THE DETERMINATION OF FIXED MONTHLY CUSTOMER**
6 **(SYSTEM) CHARGES FOR NGDCs?**

7 **A.** Yes. In the Commission's August 21, 2015 Final Order in Case No. PUE-2014-00020
8 involving Columbia Gas of Virginia, it adopted the exact same methodology that I am
9 using in this case to determine that maximum level of residential customer charges.
10 Specifically, the Commission adopted the following Hearing Examiner's
11 recommendation:

12 Consumer Counsel's recommended customer charges, which include only
13 the cost to connect the customer to the Company's distribution system,
14 administer the account, bill the customer, and SAVE- or ESAC-related
15 service riser and meter replacement costs, are reasonable.³³
16

17 In making this recommendation, the Hearing Examiner found as follows:

18 I agree with Consumer Counsel that the Company's distribution system is
19 required to deliver natural gas to its customers, and the cost of that
20 distribution system should be recovered in the cost of the commodity sold.
21 In other words, I find the cost of the Company's distribution system
22 should be recovered through its volumetric rates. This finding is
23 consistent with the Commission's longstanding position regarding
24 customer charges. It is a simple fact that not all residential customers are
25 the same. Some may take gas service to operate a decorative fireplace,
26 while others may use gas to heat their homes, hot water, swimming pools,
27 and as fuel for cooking. The Company's intra-class subsidy argument cuts
28 both ways. When distribution system costs are included in the fixed
29 customer charge, low usage customers subsidize high usage customers,
30 and when the costs are included in volumetric rates, high usage customers

³³ *Application of Columbia Gas of Virginia, Inc. For authority to increase rates and charges and to revise the terms and conditions applicable to gas service*, Case No. PUE-2014-00020, Final Order (Aug. 21, 2015).

1 subsidize low usage customers. There is, however, one common
 2 understanding among consumers – the more you buy, the more you pay.
 3 There is a reason the customer charge methodology of including only the
 4 cost of connecting the customer to the distribution system, administering
 5 the account, and billing the customer, while recovering all other costs in
 6 the volumetric rate, has withstood the test of time. Given the differences
 7 among customers of the same class, it is the fairest way for the Company
 8 to recover its costs. Everyone in the same class pays the same percentage
 9 of distribution system costs in each Mcf or Dth of gas that they purchase
 10 from the Company.
 11

12 Accordingly, I find Consumer Counsel's recommended customer charges,
 13 which include only the costs to connect the customer to the Company's
 14 distribution system, administer the account, bill the customer, and SAVE-
 15 or ESAC-related service riser and meter replacement costs, are
 16 reasonable.³⁴
 17

18 To be clear, the Hearing Examiner's reference to "distribution system costs" are the same
 19 as those referred to by Mr. Heintz as "fixed costs" in this case.
 20

21 **Q. DID THE COMMISSION'S ORDER IN CASE NO. PUE-2014-00020 ESTABLISH**
 22 **A BRIGHT-LINE RULE FOR DETERMINING FIXED CUSTOMER CHARGES?**

23 **A.** No. The Commission's Order in Case No. PUE-2014-00020 specifically stated that it
 24 was not approving a "bright-line rule." Rather, the Commission's findings in that case
 25 were based on the specific facts as presented in that proceeding and that the Commission
 26 has historically exercised discretion in determining the appropriate level of customer
 27 charges based on the facts and circumstances of each case.
 28
 29
 30

³⁴ *Application of Columbia Gas of Virginia, Inc. For authority to increase rates and charges and to revise the terms and conditions applicable to gas service*, Case No. PUE-2014-00020, Report on Remand of Michael D. Thomas, Hearing Examiner at 19-20 (June 30, 2015) (adopted by the Commission in the Final Order).

Schedule GAW-1

Background and Experience Profile of Glenn A. Watkins

1 Q. IN YOUR OPINION, ARE THERE ANY FACTS OR CIRCUMSTANCES IN
2 THIS CASE THAT WOULD CAUSE THE COMMISSION TO DEVIATE FROM
3 ITS OPINION IN CASE NO. PUE-2014-00020?

4 A. No. The facts and circumstances in this case mirror those in the Columbia Gas of
5 Virginia case. Indeed, the approaches used and arguments made, by Mr. Heintz, are
6 identical to those made by Columbia Gas of Virginia's witnesses that were rejected.

7 Q. WHAT IS YOUR RECOMMENDATION REGARDING FIXED MONTHLY
8 CUSTOMER CHARGES FOR VNG'S RESIDENTIAL CUSTOMERS?

9 A. Even though my calculated residential customer charge range of \$10.49 to \$10.84 per
10 month is somewhat less than the current rate of \$11.00 per month, I recommend that the
11 existing residential customer charge be maintained at its current level of \$11.00 per
12 month.

13
14 Q. DOES THIS COMPLETE YOUR TESTIMONY?

15 A. Yes.

BACKGROUND & EXPERIENCE PROFILE

GLENN A. WATKINSVICE PRESIDENT/SENIOR ECONOMIST
TECHNICAL ASSOCIATES, INC.**EDUCATION**

1982 - 1988	M.B.A., Virginia Commonwealth University, Richmond, Virginia
1980 - 1982	B.S., Economics; Virginia Commonwealth University
1976 - 1980	A.A., Economics; Richard Bland College of The College of William and Mary, Petersburg, Virginia

POSITIONS

Jan. 2017-Present	President/Senior Economist, Technical Associates, Inc.
Mar. 1993-Dec. 2016	Vice President/Senior Economist, Technical Associates, Inc. (Mar. 1993-June 1995 Traded as C. W. Amos of Virginia)
Apr. 1990-Mar. 1993	Principal/Senior Economist, Technical Associates, Inc.
Aug. 1987-Apr. 1990	Staff Economist, Technical Associates, Inc., Richmond, Virginia
Feb. 1987-Aug. 1987	Economist, Old Dominion Electric Cooperative, Richmond, Virginia
May 1984-Jan. 1987	Staff Economist, Technical Associates, Inc.
May 1982-May 1984	Economic Analyst, Technical Associates, Inc.
Sep. 1980-May 1982	Research Assistant, Technical Associates, Inc.

EXPERIENCE**I. Public Utility Regulation**

- A. Costing Studies -- Conducted, and presented as expert testimony, numerous embedded and marginal cost of service studies. Cost studies have been conducted for electric, gas, telecommunications, water, and wastewater utilities. Analyses and issues have included the evaluation and development of alternative cost allocation methods with particular emphasis on ratemaking implications of distribution plant classification and capacity cost allocation methodologies. Distribution plant classifications have been conducted using the minimum system and zero-intercept methods. Capacity cost allocations have been evaluated using virtually every recognized method of allocating demand related costs (e.g., single and multiple coincident peaks, non-coincident peaks, probability of loss of load, average and excess, and peak and average).

Embedded and marginal cost studies have been analyzed with respect to the seasonal and diurnal distribution of system energy and demand costs, as well as cost effective approaches to incorporating energy and demand losses for rate design purposes. Economic dispatch models have been evaluated to determine long range capacity requirements as well as system marginal energy costs for ratemaking purposes.

- B. Rate Design Studies -- Analyzed, designed and provided expert testimony relating to rate structures for all retail rate classes, employing embedded and marginal cost studies. These rate structures have included flat rates, declining block rates, inverted block rates, hours use of demand blocking, lighting rates, and interruptible rates. Economic development and special industrial rates have been developed in recognition of the competitive environment for specific customers. Assessed alternative time differentiated rates with diurnal and seasonal pricing structures. Applied Ramsey (Inverse Elasticity) Pricing to marginal costs in order to adjust for embedded revenue requirement constraints.

GLENN A. WATKINS

- C. Forecasting and System Profile Studies -- Development of long range energy (Kwh or Mcf) and demand forecasts for rural electric cooperatives and investor owned utilities. Analysis of electric plant operating characteristics for the determination of the most efficient dispatch of generating units on a system-wide basis. Factors analyzed include system load requirements, unit generating capacities, planned and unplanned outages, marginal energy costs, long term purchased capacity and energy costs, and short term power interchange agreements.
- D. Cost of Capital Studies -- Analyzed and provided expert testimony on the costs of capital and proper capital structures for ratemaking purposes, for electric, gas, telephone, water, and wastewater utilities. Costs of capital have been applied to both actual and hypothetical capital structures. Cost of equity studies have employed comparable earnings, DCF, and CAPM analyses. Econometric analyses of adjustments required to electric utilities cost of equity due to the reduced risks of completing and placing new nuclear generating units into service.
- E. Accounting Studies -- Performed and provided expert testimony for numerous accounting studies relating to revenue requirements and cost of service. Assignments have included original cost studies, cost of reproduction new studies, depreciation studies, lead-lag studies, Weather normalization studies, merger and acquisition issues and other rate base and operating income adjustments.

II. Transportation Regulation

- A. Oil and Products Pipelines -- Conducted cost of service studies utilizing embedded costs, I.C.C. Valuation, and trended original cost. Development of computer models for cost of service studies utilizing the "Williams" (FERC 154-B) methodology. Performed alternative tariff designs, and dismantlement and restoration studies.
- B. Railroads -- Analyses of costing studies using both embedded and marginal cost methodologies. Analyses of market dominance and cross-subsidization, including the implementation of differential pricing and inverse elasticity for various railroad commodities. Analyses of capital and operation costs required to operate "stand alone" railroads. Conducted cost of capital and revenue adequacy studies of railroads.

III. Insurance Studies

Conducted and presented expert testimony relating to market structure, performance, and profitability by line and sub-line of business within specific geographic areas, e.g. by state. These studies have included the determination of rates of return on Statutory Surplus and GAAP Equity by line - by state using the NAIC methodology, and comparison of individual insurance company performance vis a vis industry Country-Wide performance.

Conducted and presented expert testimony relating to rate regulation of workers compensation, automobile, and professional malpractice insurance. These studies have included the determination of a proper profit and contingency factor utilizing an internal rate of return methodology, the development of a fair investment income rate, capital structure, cost of capital.

Other insurance studies have included testimony before the Virginia Legislature regarding proper regulatory structure of Credit Life and P&C insurance; the effects on competition and prices resulting from proposed insurance company mergers, maximum and minimum expense multiplier limits, determination of specific class code rate increase limits (swing limits); and investigation of the reasonableness of NCCI's administrative assigned risk plan and pool expenses.

GLENN A. WATKINS**IV. Anti-Trust and Commercial Business Damage Litigation**

Analyses of alleged claims of attempts to monopolize, predatory pricing, unfair trade practices and economic losses. Assignments have involved definitions of relevant market areas(geographic and product) and performance of that market, the pricing and cost allocation practices of manufacturers, and the economic performance of manufacturers' distributors.

Performed and provided expert testimony relating to market impacts involving automobile and truck dealerships, incremental profitability, the present value of damages, diminution in value of business, market and dealer performance, future sales potential, optimal inventory levels, fair allocation of products, financial performance; and business valuations.

MEMBERSHIPS AND CERTIFICATIONS

Member, Association of Energy Engineers (1998)

Certified Rate of Return Analyst, Society of Utility and Regulatory Financial Analysts (1992)

Member, American Water Works Association

National Association of Business Economists

Richmond Association of Business Economists

National Economics Honor Society

Public Version (1 Page Redacted)

Schedule GAW-2

**Confidential
VNG Transmission System Map**

Schedule GAW-3

OAG Jurisdictional Cost Study Results

OAG Proposed
Virginia Natural Gas Company
Jurisdictional Cost Separation Study
Year Ended 06/30/16

FISCAL ACCT.	DETAIL OF RATE BASE As of 6/30/2016	TOTAL COSTS				PIPELINE COSTS OF SERVICE				JURISDICTIONAL ALLOCATION			
		Total VNG GAAP Basis	MAX Equity Adjustments	Total VNG Regulatory Basis	JUP PT-1 Deprec. 4032.4009	IRMX Pipeline				VNG Landed Depth 4081	VNG Landed Depth 4081	Yardwork Pipeline	Burial Term
						Laboratory Depth 4011	Materials Depth 4011	Electricity Depth 4011	Water Depth 4011				
301.00	GAS PLANT IN SERVICE												
302.00	INTANGIBLE PLANT												
303.00	Organizational Costs	647,261		647,261									
304.00	Land & Land Rights	18,738,662		18,738,662									
305.00	Misc. Intangible Plant	20,453,350		20,453,350									
306.00	PRODUCTION PLANT												
307.00	Land & Land Rights	20,961		20,961									
308.00	Structures and Improvements	1,782,339		1,782,339									
309.00	U/G Equipment	5,797,516		5,797,516									
310.00	Other Equipment	448,191		448,191									
311.00	TOTAL PRODUCTION PLANT	8,156,327		8,156,327									
312.00	NATURAL GAS STORAGE & PROCESSING												
313.00	Land & Land Rights	484,234		484,234									
314.00	Structures and Improvements	1,744,101		1,744,101									
315.00	U/G Equipment	2,223,347		2,223,347									
316.00	Other Equipment	3,423,347		3,423,347									
317.00	TOTAL GAS STORAGE & PROCESSING PLANT	7,935,029		7,935,029									
318.00	TRANSMISSION PLANT												
319.00	Land & Land Rights	14,213,668		14,213,668									
320.00	Structures and Improvements	5,400,476		5,400,476									
321.00	U/G Equipment	273,554,301		273,554,301									
322.00	Other Equipment	3,423,347		3,423,347									
323.00	TOTAL TRANSMISSION PLANT	287,191,792		287,191,792									
324.00	DISTRIBUTION PLANT												
325.00	Land & Land Rights	6,732,316		6,732,316									
326.00	Structures and Improvements	9,934,466		9,934,466									
327.00	U/G Equipment	439,980,555		439,980,555									
328.00	Other Equipment	3,423,347		3,423,347									
329.00	TOTAL DISTRIBUTION PLANT	450,070,684		450,070,684									
330.00	Compressor Station Equip.												
331.00	Measuring & Regulating Equip.												
332.00	Measuring & Regulating Equip.-City Gate												
333.00	Misc.												
334.00	Meter Installations												
335.00	House Regulator Installations												
336.00	House Regulator Installations												
337.00	Household Meters & Reg. Station Equip.												
338.00	TOTAL DISTRIBUTION PLANT	450,070,684		450,070,684									

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OAG Proposed
Virginia Natural Gas Company
Jurisdictional Cost Reconciliation Study
Year Ended 06/30/16

FISCAL ACCT.	DETAIL OF RATE BASE As of 9/30/2016	TOTAL COSTS										PIPELINE COSTS OF SERVICE										JURISDICTIONAL ALLOCATION					Total VNG	Percent Jurisdictional
		Total VNG QAAAT Basis	IRIX Equity Adjustments	Total VNG Regulatory Basis	JUP-PT-1 pipeline Dept. 4082-4089	IRIX Pipeline Charles City Dept. 4017	IRIX Pipeline Charles City Dept. 4018	IRIX Pipeline Charles City Dept. 4019	Total IRIX Pipeline Dept. 4018	VNG Lateral Dept. 4081	Yorktown Pipeline	Rock Tonn	TOTAL Pipeline	NET VNG Retail	Allocation Factor Pipeline Retail	Non-Jurisdictional Pipeline	Non-Jurisdictional Retail	Non-Jurisdictional Total	Jurisdictional Total									
WORKING CAPITAL AND DEFERRED DEBITS & CREDITS																												
	Materials and Supplies (1 mos. Avg)	278,671		278,671										278,671				23,384	23,384			278,671	90.89%					
	Fixed Inventory (13 mos. Avg.)	19,418,644		19,418,644										19,418,644				2,151,168	2,151,168			19,418,644	88.97%					
	Cash (leading indicator)	34,437,107	24,883	34,437,107										34,437,107								34,437,107	91.49%					
	Deferred Purch. Gas (13 mos. Avg.)	(4,003,568)		(4,003,568)										(4,003,568)				(583,633)	(583,633)			(4,003,568)	83.64%					
	Less: Customer Deposits end of period	14,334,306		14,334,306										14,334,306				1,832,688	1,832,688			14,334,306	87.21%					
	Supplier Refunds (13 mos. Avg.)	325,305		325,305										325,305				41,591	41,591			325,305	87.21%					
	TOTAL WORKING CAP AND DEFERRED DEBITS & CREDITS	35,218,560	24,883	35,211,242										35,211,242				(281,361)	2,627,963			35,211,242	92.57%					
	RATE BASE, Incl. Acq. Adj./mt	815,889,238	11,124,618	815,885,624	31,464,543	118,507,683	118,507,683	118,507,683	149,235,796	*****	*****	*****	291,650,119	609,168,541				4,231,114	65,995,243			815,885,624	92.85%					
	Acquisition Adjustment (above)	165,293,601		165,293,601										165,293,601				14,681,431	14,681,431			165,293,601	91.17%					
	RATE BASE, excl. Acq. Adj./mt	649,785,637	11,124,618	649,711,448	31,464,543	118,507,683	118,507,683	118,507,683	149,235,796	*****	*****	*****	443,874,961	443,874,961		PLANT	18,233,885	39,676,678			649,711,448	92.37%						

OMG Proposed
Virginia Natural Gas Company
Jurisdictional Rate Regulation Study
January 2016
Page 6 of 8

FISCAL ACCT.	DETAIL OF OPERATING INCOME Year ending 12/31/2015	TOTAL COSTS				INFLUENCE OF SERVICE				ADDITIONAL ALLOCATION				Total VMD	Percent Reduction
		Total VMD Operating Costs	Adm. Expenses	Depreciation	Other	Depreciation	Other	Depreciation	Other	Depreciation	Other	Depreciation	Other		
901	CUSTOMER ACCOUNTS EXPENSES	-	-	-	-	-	-	-	-	-	-	-	-	-	-
902	Interest Expense	379,329	-	-	-	-	-	-	-	-	-	-	-	379,329	81.8%
903	Customer Records & Collections	3,303	-	-	-	-	-	-	-	-	-	-	-	3,303	81.8%
904	Customer Accounts	749,727	-	-	-	-	-	-	-	-	-	-	-	749,727	81.8%
905	Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
906	Adm. Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
907	TOTAL CUSTOMER ACCOUNTS EXPENSES	1,132,359	-	-	-	-	-	-	-	-	-	-	-	1,132,359	81.8%
908	CUSTOMER SERVICE AND INFO. EXPENSES	-	-	-	-	-	-	-	-	-	-	-	-	-	-
909	Customer Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-
910	Customer Assistance	32,233	-	-	-	-	-	-	-	-	-	-	-	32,233	81.8%
911	TOTAL CUSTOMER SERVICE AND INFO. EXPENSES	32,233	-	-	-	-	-	-	-	-	-	-	-	32,233	81.8%
912	SALES EXPENSES	-	-	-	-	-	-	-	-	-	-	-	-	-	-
913	Advertising	14,415	-	-	-	-	-	-	-	-	-	-	-	14,415	81.8%
914	Demonstration and Selling	89,376	-	-	-	-	-	-	-	-	-	-	-	89,376	81.8%
915	Advertising/Misc.	238,755	-	-	-	-	-	-	-	-	-	-	-	238,755	81.8%
916	TOTAL SALES EXPENSES	342,546	-	-	-	-	-	-	-	-	-	-	-	342,546	81.8%
917	ADMINISTRATIVE AND GENERAL OPERATION	-	-	-	-	-	-	-	-	-	-	-	-	-	-
918	Administrative and General Salaries	21,911,172	-	-	-	-	-	-	-	-	-	-	-	21,911,172	81.8%
919	Office Supplies and Expenses	4,232,911	-	-	-	-	-	-	-	-	-	-	-	4,232,911	81.8%
920	Administrative Expenses Incurred	(6,285,971)	-	-	-	-	-	-	-	-	-	-	-	(6,285,971)	81.8%
921	Outside Services Employed	5,332,999	-	-	-	-	-	-	-	-	-	-	-	5,332,999	81.8%
922	Property Insurance	610,977	-	-	-	-	-	-	-	-	-	-	-	610,977	81.8%
923	Interest and Unemployment	217,778	-	-	-	-	-	-	-	-	-	-	-	217,778	81.8%
924	Franchise Royalty and Benefits	4,333,333	-	-	-	-	-	-	-	-	-	-	-	4,333,333	81.8%
925	Franchise Royalty Commission Expenses	264	-	-	-	-	-	-	-	-	-	-	-	264	81.8%
926	General Advertising Expense	1,052,976	-	-	-	-	-	-	-	-	-	-	-	1,052,976	81.8%
927	Miscellaneous and General	871,851	-	-	-	-	-	-	-	-	-	-	-	871,851	81.8%
928	TOTAL ADMINISTRATIVE & GENERAL OPERATION	34,832,474	-	-	-	-	-	-	-	-	-	-	-	34,832,474	81.8%
929	MAINTENANCE OF GENERAL PLANT	2,384,588	-	-	-	-	-	-	-	-	-	-	-	2,384,588	81.8%
930	Administrative & General Maintenance	2,384,588	-	-	-	-	-	-	-	-	-	-	-	2,384,588	81.8%
931	TOTAL MAINTENANCE OF GENERAL PLANT	4,769,176	-	-	-	-	-	-	-	-	-	-	-	4,769,176	81.8%
932	DEPRECIATION AND AMORTIZATION EXPENSES	143,389,728	-	-	-	-	-	-	-	-	-	-	-	143,389,728	81.8%
933	Intangible Plant	853,441	-	-	-	-	-	-	-	-	-	-	-	853,441	81.8%
934	Production Change Plant	254,321	-	-	-	-	-	-	-	-	-	-	-	254,321	81.8%
935	Transmission Plant	6,607,158	-	-	-	-	-	-	-	-	-	-	-	6,607,158	81.8%
936	Distribution Plant	2,667,332	-	-	-	-	-	-	-	-	-	-	-	2,667,332	81.8%
937	Ground Plant	2,667,332	-	-	-	-	-	-	-	-	-	-	-	2,667,332	81.8%
938	TOTAL DEPRECIATION AND AMORTIZATION EXPENSES	155,440,612	-	-	-	-	-	-	-	-	-	-	-	155,440,612	81.8%
939	TOTAL OPERATING INCOME	38,311,398	-	-	-	-	-	-	-	-	-	-	-	38,311,398	81.8%
940	TAXES OTHER THAN INCOME TAXES	-	-	-	-	-	-	-	-	-	-	-	-	-	-
941	Property Tax	987,646	-	-	-	-	-	-	-	-	-	-	-	987,646	81.8%
942	Other	4,233,313	-	-	-	-	-	-	-	-	-	-	-	4,233,313	81.8%
943	TOTAL TAXES OTHER THAN INCOME TAXES	5,220,959	-	-	-	-	-	-	-	-	-	-	-	5,220,959	81.8%

[illegible]

OMG Proposed
Virginia Natural Gas Company
Jurisdictional Cost Allocation Study
Test Year Ended
9/30/2018

FISCAL ACCT.	DETAIL OF OPERATING INCOME	TOTAL COSTS				FUTURE COSTS OF SERVICE				JURISDICTIONAL ALLOCATION				Total VMG	Percent Jurisdictional
		Year VMG OM&P Excl. Adm./Sales/Dep.	Year VMG OM&P Excl. Regulators Excl.	Year VMG OM&P Excl. Regulators Excl.	Year VMG OM&P Excl. Regulators Excl.	Year VMG OM&P Excl. Regulators Excl.	Year VMG OM&P Excl. Regulators Excl.	Year VMG OM&P Excl. Regulators Excl.	Year VMG OM&P Excl. Regulators Excl.	Non-jurisdictional Pipeline	Non-jurisdictional Non-Pipeline	Non-jurisdictional Total	Jurisdictional		
	DEBITED INCOME TAXES:														
	Tax Debit	(138,013)	(138,013)											(138,013)	87.21%
	H&M Carrying cost charge	-	-											-	0.00%
	Accrued Performance Benefits	508,163	508,163											508,163	0.00%
	Provision-Other	(332,444)	(332,444)											(332,444)	0.00%
	Provision-Depreciation	37,146,318	37,146,318											37,146,318	91.77%
	Deferred Purchase Gas Adjustment	1,915,649	1,915,649											1,915,649	0.00%
	CH&C and Customer Advances	-	-											-	0.00%
	Impairment Costs	-	-											-	0.00%
	Interest and Taxes Charged in Connection	(1,715,659)	(1,715,659)											(1,715,659)	0.00%
	Debt Issuance Costs	-	-											-	0.00%
	Unaffiliated Representations	(19,746)	(19,746)											(19,746)	0.00%
	Insurance Reserves	(3,444)	(3,444)											(3,444)	0.00%
	1410 Deductible General & Administrative	(144,330)	(144,330)											(144,330)	0.00%
	Recognized Stock Issuance	65,774	65,774											65,774	0.00%
	Recognized Acquisition Amortization	47,811	47,811											47,811	0.00%
	Accrued Depreciation	511,726	511,726											511,726	0.00%
	Accrued Depreciation	38,101,092	38,101,092											38,101,092	0.00%
	Adjustment to Debt Tax Expense-Deferred	-	-											-	0.00%
	Adjustment to Debt Tax Expense-Deferred	-	-											-	0.00%
	TOTAL INCOME TAXES	21,237,331	21,237,331											21,237,331	94.03%
	TOTAL OPERATING EXPENSES AND TAXES	205,713,500	205,713,500											205,713,500	0.00%
	OTHER INCOME														
	Other Income (above)	1,176,481	1,176,481											1,176,481	0.00%
	OTHER INCOME ADJUSTMENT	1,176,481	1,176,481											1,176,481	0.00%
	ADJUSTED OPERATING INCOME	37,111,370	37,111,370											37,111,370	0.00%

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Schedule GAW-4

Jurisdiction Revenue Requirement Impact of OAG Jurisdictional Cost Study

Virginia Natural Gas, Inc.
Rate of Return Statement Reflecting OAG Jurisdictional Separations
For the Test Year Ended 9/30/2016 and Rate Year Ended 8/31/2018
Case No. PUE-2016-00143

Line No.	(1) Virginia Jurisdictional Cost of Service	(2) Ratemaking Adjustments	(3) Virginia Jurisdictional Cost of Service After Adjustments (1) + (2)	(4) Revenue Requirement for a -% ROE	(5) Amounts After Revenue Requirement (3) + (4)
1	Operating Revenues				
2	Base Rate Revenues	107,398,801	12,576,954	119,975,755	15,961,300
3	Fuel Revenues	70,533,834	19,712,563	90,246,398	-
4	Late Payment Fees	819,645	23,031	842,677	-
5	SAVE Revenues	8,822,887	4,585,395	13,408,281	-
6	CARE/RNA Revenues	33,678	(33,678)	-	-
7	Weather Normalization Adjustment	13,829,847	(13,829,847)	-	-
8	Other Operating Revenues	17,040,029	(2,040,011)	15,000,018	-
9	Total Operating Revenues	218,478,721	20,994,408	239,473,129	15,961,300
10	Operating Revenue Deductions				
11	Operations & Maintenance Expense	126,350,762	21,391,202	147,741,964	81,403
12	Depreciation & Amortization	28,286,879	5,480,313	33,767,192	-
13	State & Federal Income Taxes	20,754,309	(6,881,201)	13,873,108	6,177,280
14	Taxes Other Than Income Taxes	7,754,024	992,874	8,746,898	-
15	(Gain)/Loss on Disposition of Property	-	-	-	-
16	Total Operating Revenue Deductions	183,145,974	20,983,188	204,129,162	6,258,683
17	Operating Income	35,332,747	11,220	35,343,967	9,702,617
18	Plus: AFUDC	-	-	-	-
19	Less: Charitable Donations	-	-	-	-
20	Interest Expense on Customer Deposits	45,873	3,827	49,701	-
21	Interest Expense on Supplier Refunds	22,420	(13,129)	9,291	-
22	Adjusted Operating Income	35,264,454	20,522	35,284,976	9,702,617
23	Plus: Other Income/(Expense)	-	-	-	-
24	Less: Interest Expense	16,923,953	(3,135,223)	13,788,730	-
25	Preferred Dividends	-	-	-	-
26	JDC Capital Expense	-	-	-	-
27	Income Available For Common Equity	18,340,501	3,155,744	21,496,246	9,702,617
28	Allowance for working Capital	45,548,610	1,908,944	47,457,554	-
29	Plus: Net Utility Plant	792,243,998	9,696,830	801,940,828	-
30	Less: Other Rate Base Deductions	227,595,969	(2,350,793)	225,245,176	-
31	Total Rate Base	610,196,639	13,956,568	624,153,207	-
32	Total Capital	610,196,639	13,956,568	624,153,207	-
33	Common Equity Capital	297,572,892	6,806,161	304,379,052	-
34	% Rate of Return Earned on Rate Base	5.78%	N/A	5.65%	N/A
35	% Rate of Return Earned on Common Equity	6.16%	N/A	7.06%	N/A
36	% Equity Return Authorized			10.00%	

Virginia Natural Gas, Inc.
OAG Rate Base Statement - Per Books
For the Test Year Ended 9/30/2016
Case No. PUE-2016-00143

Line No.	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	Total Company (GAAP)	HRX / SAVE Equity Adjustments	Virginia Regulatory Books (1) + (2)	Non-Jurisdictional	Virginia Cost of Service Amount	Retail Transmission	Retail Generation	Retail Distribution	Virginia Jurisdictional Gen. and Distr. Cost of Service (7) + (8)
1 ALLOWANCE FOR WORKING CAPITAL (13 Month Average)									
2 Material and Supplies	278,071	-	278,071	15,322	263,348	-	-	263,348	263,348
3 Cash Working Capital (Including Lead/Lag Study)	34,412,224	24,883	34,437,107	2,883,785	31,553,342	-	-	31,553,342	31,553,342
4 Deferred PGA - Credit Balance	(4,063,568)	-	(4,063,568)	(583,635)	(3,479,934)	-	-	(3,479,934)	(3,479,934)
5 Fuel Inventory	19,418,644	-	19,418,644	2,151,166	17,267,475	-	-	17,267,475	17,267,475
6 TOTAL ALLOWANCE FOR WORKING CAPITAL	50,045,971	24,883	50,070,853	4,466,821	45,604,232	-	-	45,604,232	45,604,232
7 NET UTILITY PLANT (End of Period)									
8 Utility Plant in Service	1,228,013,892	12,339,895	1,240,353,787	73,802,239	1,166,551,548	-	-	1,166,551,548	1,166,551,548
9 Acquisition Adjustment (1)	185,293,601	-	185,293,601	185,293,601	-	-	-	-	-
10 Construction Work in Progress	17,307,484	-	17,307,484	1,012,450	16,295,034	-	-	16,295,034	16,295,034
11 Plant Held for Future Use	-	-	-	-	-	-	-	-	-
12 Less: Accumulated Provision for Depreciation and Amortization	387,550,707	1,240,160	388,790,867	21,769,394	367,021,473	-	-	367,021,473	367,021,473
13 Customer Advances for Construction	-	-	-	-	-	-	-	-	-
14 TOTAL NET UTILITY PLANT	1,023,064,270	11,099,735	1,034,164,005	218,338,896	815,825,109	-	-	815,825,109	815,825,109
15 RATE BASE DEDUCTIONS									
16 Customer Deposits (13 Month Average)	14,334,306	-	14,334,306	1,832,668	12,501,618	-	-	12,501,618	12,501,618
17 Supplier Refunds (13 Month Average)	325,305	-	325,305	41,591	283,714	-	-	283,714	283,714
18 Accumulated Deferred Income Taxes									
19 Bad Debts	(216,206)	-	(216,206)	(27,643)	(188,563)	-	-	(188,563)	(188,563)
20 Book/Tax Difference Partnership Income	-	-	-	-	-	-	-	-	-
21 NSP	(44,557)	-	(44,557)	(2,475)	(42,082)	-	-	(42,082)	(42,082)
22 Deferred Reconciliation	(183,413)	-	(183,413)	(10,913)	(172,499)	-	-	(172,499)	(172,499)
23 Accrued Postretirement Benefits	3,730,127	-	3,730,127	207,185	3,522,942	-	-	3,522,942	3,522,942
24 Purchased Gas Adjustment	1,915,049	-	1,915,049	275,137	1,640,512	-	-	1,640,512	1,640,512
25 Pension	(13,341,496)	-	(13,341,496)	(741,035)	(12,600,461)	-	-	(12,600,461)	(12,600,461)
26 Liberalized Depreciation	220,839,782	-	220,839,782	22,160,410	198,679,372	-	-	198,679,372	198,679,372
27 Amortization Goodwill	-	-	-	-	-	-	-	-	-
28 CIAC and Customer Advances	-	-	-	-	-	-	-	-	-
29 Engineering Costs	-	-	-	-	-	-	-	-	-
30 Removal Costs	-	-	-	-	-	-	-	-	-
31 Deductible General & Administrative	-	-	-	-	-	-	-	-	-
32 Regulatory Amortization	-	-	-	-	-	-	-	-	-
33 Property State	29,356,542	-	29,356,542	1,746,745	27,609,797	-	-	27,609,797	27,609,797
34 Environmental Response Cost	-	-	-	-	-	-	-	-	-
35 Leasehold Improvements	(469,836)	-	(469,836)	(27,056)	(441,880)	-	-	(441,880)	(441,880)
36 Relocation Costs	-	-	-	-	-	-	-	-	-
37 Receipts Tax Adjustment	15,024	-	15,024	894	14,130	-	-	14,130	14,130
38 Stock Options	-	-	-	-	-	-	-	-	-
39 481(e) Deductible General & Administrative	1,880,477	-	1,880,477	104,449	1,776,028	-	-	1,776,028	1,776,028
40 Rate Case	-	-	-	-	-	-	-	-	-
41 Rescinded Stock units	(16,782)	-	(16,782)	(931)	(15,851)	-	-	(15,851)	(15,851)
42 Revenue Normalization Adjustment	(5,394)	-	(5,394)	(690)	(4,704)	-	-	(4,704)	(4,704)
43 Interest and Taxes Charged to Construction	-	-	-	-	-	-	-	-	-
44 Salaries Overhead G&A	-	-	-	-	-	-	-	-	-
45 Incentive Program-Energy Conservation	-	-	-	-	-	-	-	-	-
46 Additional Paid in Capital	-	-	-	-	-	-	-	-	-
47 Accrued Bonus	(68,754)	-	(68,754)	(3,819)	(64,935)	-	-	(64,935)	(64,935)
48 Credit Reserve	-	-	-	-	-	-	-	-	-
49 Insurance Reserve	(25,927)	-	(25,927)	(1,543)	(24,384)	-	-	(24,384)	(24,384)
50 SAVE Unrecovered Costs	204,945	-	204,945	12,194	192,751	-	-	192,751	192,751
51 Accrued Carrying Charges	-	-	-	-	-	-	-	-	-
52 AGL Services Company	-	-	-	-	-	-	-	-	-
53 Total Deferred Income Taxes	243,370,201	-	243,370,201	23,896,010	219,474,191	-	-	219,474,191	219,474,191
54 Other Cost Free Capital	-	-	-	-	-	-	-	-	-
55 TOTAL RATE BASE DEDUCTIONS	258,029,812	-	258,029,812	25,570,290	232,459,522	-	-	232,459,522	232,459,522
56 TOTAL RATE BASE	815,080,428	11,124,818	826,205,046	197,235,227	628,969,819	-	-	628,969,819	628,969,819

(1) The acquisition adjustment reflected above relates to AGL's acquisition of Virginia Natural Gas, Inc. and does not include any acquisition adjustments related to Southern Company's acquisition of AGLR.

Virginia Natural Gas, Inc.
Rate Base Statement – OAG Ratemaking Adjustments
For the Test Year Ended 9/30/2016 and Rate Year Ended 8/31/2018
Case No. PUE-2016-00143

Line No.	(1) Virginia Jurisdictional Cost of Service	(2) Ratemaking Adjustments	(3) Virginia Jurisdictional Cost of Service After Adjustments	
1	<u>ALLOWANCE FOR WORKING CAPITAL (13 Month Average)</u>			
2	Material and Supplies	263,348	(7,486)	255,863
3	Cash Working Capital (Including Lead/Lag Study)	31,553,342	15,703,972	47,257,314
4	Deferred PGA - Credit Balance	(3,479,934)	3,479,934	-
5	Fuel Inventory	17,267,475	(17,267,475)	-
6	<u>TOTAL ALLOWANCE FOR WORKING CAPITAL</u>	45,604,232	1,908,944	47,513,176
7	<u>NET UTILITY PLANT</u>			
8	Utility Plant in Service	1,166,551,548	12,785,638	1,179,337,186
9	Acquisition Adjustment	-	-	-
10	Construction Work in Progress	16,295,034	198,289	16,493,323
11	Plant Held for Future Use	-	-	-
12	Less: Accumulated Provision for Depreciation and Amortization	367,021,473	3,287,097	370,308,569
13	Customer Advances for Construction	-	-	-
14	<u>TOTAL NET UTILITY PLANT</u>	815,825,109	9,696,830	825,521,939
15	<u>RATE BASE DEDUCTIONS</u>			
16	Customer Deposits (13 Month Average)	12,501,618	(76,483)	12,425,134
17	Supplier Refunds (13 Month Average)	283,714	(167,577)	116,136
18	Accumulated Deferred Income Taxes			
19	Bad Debts	(188,563)	-	(188,563)
20	Book/Tax Difference Partnership Income	-	-	-
21	NSP	(42,082)	-	(42,082)
22	Deferred Reconciliation	(172,499)	172,499	-
23	Accrued Postretirement Benefits	3,522,942	2,158,187	5,681,130
24	Purchased Gas Adjustment	1,640,512	(1,640,512)	-
25	Pension	(12,600,461)	20,666,174	8,065,713
26	Liberalized Depreciation	198,473,372	(23,695,422)	174,777,951
27	Amortization Goodwill	-	-	-
28	CIAC and Customer Advances	-	-	-
29	Engineering Costs	-	-	-
30	Removal Costs	-	-	-
31	Deductible General & Administrative	-	-	-
32	Regulatory Amortization	-	-	-
33	Property State	27,609,797	(7,092,859)	20,516,938
34	Environmental Response Cost	-	-	-
35	Leasehold Improvements	(441,880)	(53,276)	(495,157)
36	Relocation Costs	-	-	-
37	Receipts Tax Adjustment	14,130	-	14,130
38	Stock Options	-	-	-
39	481(a) Deductible General & Administrative	1,776,028	-	1,776,028
40	Rate Case	-	399,587	399,587
41	Restricted Stock units	(15,831)	-	(15,831)
42	Revenue Normalization Adjustment	(4,704)	4,704	-
43	Interest and Taxes Charged to Construction	-	-	-
44	Salaries Overhead G&A	-	-	-
45	Incentive Program-Energy Conservation	-	-	-
46	Additional Paid In Capital	-	-	-
47	Accrued Bonus	(64,935)	-	(64,935)
48	Credit Reserve	-	-	-
49	Insurance Reserve	(24,384)	-	(24,384)
50	SAVE Unrecovered Costs	192,751	(192,751)	-
51	Accrued Carrying Charges	-	2,077,675	2,077,675
52	AGL Services Company	-	5,089,259	5,089,259
53	Total Deferred Income Taxes	219,674,191	(2,108,733)	217,567,458
54	Other Cost Free Capital	-	-	-
55	<u>TOTAL RATE BASE DEDUCTIONS</u>	232,459,522	(2,350,793)	230,108,729
56	<u>TOTAL RATE BASE</u>	628,969,819	13,956,568	642,926,387

(1) The acquisition adjustment reflected above relates to AGL's acquisition of Virginia Natural Gas, Inc. and does not include any acquisition adjustments related to Southern Company's acquisition of AGLR.

Virginia Natural Gas, Inc.
Detail of OAG Ratemaking Adjustments - Rate Year Adjustments
For the Rate Year Ended 8/31/2018
Case No. PUE-2016-00143

Line No.	(1) Total Company	(2) Non-Jurisdiction	(3) Virginia Jurisdiction	(4) Non-Jurisdiction %
Income Adjustments - Reflected in Column (2) of Schedule 21				
A. OPERATING REVENUE ADJUSTMENTS				
1 Adjust Base Rate Revenues to Rate Year	11,749,397	(827,557)	12,576,954	
2 Adjust Fuel Revenues to Rate Year	22,503,347	2,790,783	19,712,563	
3 Adjust Late Payment Fees to Rate Year	26,511	3,480	23,031	
4 Adjust SAVE Revenues to Rate Year	4,242,537	(342,858)	4,585,395	
5 Adjust CARE/RNA Revenues to Rate Year	(33,678)		(33,678)	
6 Adjust Weather Normalization Adjustment Revenues to Rate Year	(13,829,847)		(13,829,847)	
7 Adjust Other Operating Revenues to Rate Year	(354,434)	5,006	(359,440)	
8 Eliminate Gas Storage Carrying Cost	(1,680,571)		(1,680,571)	
Total Operating Revenue Adjustments	22,623,263	1,628,854	20,994,408	
B. GAS COST ADJUSTMENTS				
9 Adjust Gas Costs to Rate Year	22,503,347	2,790,783	19,712,563	
Total Gas Costs Adjustments	22,503,347	2,790,783	19,712,563	
C. OPERATION AND MAINTENANCE EXPENSE ADJUSTMENTS				
10 Adjust Payroll to Rate Year	1,153,479	96,892	1,056,587	8.40%
11 Adjust Customer Accounts (Bad Debt) Expenses to Rate Year	64,607	5,427	59,180	8.40%
12 Adjust 401K Benefits to Rate Year	70,358	5,910	64,448	8.40%
13 Adjust Health Benefits to Rate Year	866,498	72,786	793,712	8.40%
14 Adjust Other Benefits to Rate Year	(78,147)	(6,564)	(71,583)	8.40%
15 Adjust Pension Benefits to Rate Year	1,278,627	107,405	1,171,222	8.40%
16 Adjust Other Post Retirement Benefits to Rate Year	(161,881)	(13,598)	(148,283)	8.40%
17 Adjust Outside Services Expense to Rate Year	124,218	10,434	113,783	8.40%
18 Adjust Other Operation and Maintenance expenses to Rate Year	378,608	31,803	346,804	8.40%
19 Adjust Capitalized Expenses to Rate Year	(1,170,124)	(98,290)	(1,071,834)	8.40%
20 Adjust Intercompany Billings and Allocated Costs to Rate Year	(893,666)	(58,268)	(635,398)	8.40%
Total Operation and Maintenance Expense Adjustments	1,832,575	153,838	1,678,737	
D. Depreciation and Amortization Expense Adjustments				
21 Adjust Depreciation and Amortization Expenses to Rate Year	4,324,788	384,906	3,939,882	8.90%
22 Adjust Depreciation Expenses from Services Company to Rate Year	1,690,923	150,492	1,540,431	8.90%
Total Depreciation and Amortization Expense Adjustments	6,015,711	535,398	5,480,313	
E. CURRENT INCOME TAX ADJUSTMENTS				
23 Income Tax Effect of the Total Adjustments Under Section A "Revenues	8,800,449	633,624	8,166,825	
24 Income Tax Effect of the Total Adjustments Under Sections B & C "O&M"	(9,466,674)	(1,145,496)	(8,321,178)	
25 Income Tax Effect of the Total Adjustments Under Section D "Depreciation and Amortization	(2,340,112)	(208,270)	(2,131,842)	
26 Income Tax Effect of the Total Adjustments Under Section G "Taxes other than Income Taxes	(419,813)	(33,585)	(386,228)	
27 Income Tax Effect of the Total Adjustments Under Section H "Customer Deposits and Supplier Refunds	4,149	530	3,618	
28 Adjust Income Taxes for Interest Synchronization	1,219,602	-	1,219,602	
29 Adjust to Statutory Tax Rate and Record Deferred Income Taxes			11,072,650	
Total Current Income Tax Adjustments	(2,202,399)	(753,196)	8,623,447	
F. DEFERRED INCOME TAX ADJUSTMENTS				
30 Adjust to Statutory Tax Rate and Record Deferred Income Taxes			(16,819,782)	
Total Deferred Income Tax Adjustments	-	-	(16,819,782)	
G. TAXES OTHER THAN INCOME ADJUSTMENTS				
31 Adjust Property Taxes to Rate Year	1,007,044	80,564	926,481	8.00%
32 Adjust Payroll Taxes to Rate Year	63,811	5,105	58,706	8.00%
33 Adjust Allocated Taxes Other than Income from Services Company to Rate Year	8,356	668	7,687	8.00%
Total Taxes Other Than Income Adjustments	1,079,211	86,337	992,874	
H. INTEREST EXPENSE ADJUSTMENTS				
34 Adjust Interest Expense on Customer Deposits to Rate Year	4,388	561	3,827	12.79%
35 Adjust Interest Expense on Supplier Refunds to Rate Year	(15,053)	(1,925)	(13,129)	12.79%
36 Adjust Interest Expense Based on Proposed Weighted Cost of Capital for Ratemaking Purpose:	(3,135,223)	-	(3,135,223)	
Total Interest Expense Adjustments	(3,145,887)	(1,364)	(3,144,524)	
I. JDC CAPITAL EXPENSE ADJUSTMENTS				
37 Adjust JDC Expense Based on VNG's Capital Structure for Ratemaking Purpose:	-	-	-	
Total JDC Expense Adjustments	-	-	-	

Virginia Natural Gas, Inc.
Detail of OAG Ratemaking Adjustments - Rate Year Adjustments
For the Rate Year Ended 8/31/2018
Case No. PUE-2016-00143

Line No.	(1) Total Company	(2) Non- Jurisdiction	(3) Virginia Jurisdiction	(4) Non- Jurisdiction %
<u>Rate Base Adjustments - Reflected in Column (2) of Schedule 24</u>				
J. ALLOWANCE FOR WORKING CAPITAL ADJUSTMENTS				
38 Adjust Material and Supplies to Rate Year	(8,236)	(750)	(7,486)	9.11%
39 Adjust Cash Working Capital Based on Lead-Lag Study to Rate Year	(114,174)	-	(114,174)	
40 Adjust Other Cash Working Capital to Rate Year	16,747,189	929,044	15,818,145	
41 Eliminate Deferred PGA Balance from Rate Year	4,063,568	583,635	3,479,934	14.36%
42 Eliminate Fuel Inventory balance from Rate Year	(19,418,644)	(2,151,168)	(17,267,475)	11.08%
Total Working Capital Adjustments	1,269,704	(639,240)	1,908,944	
K. Plant and CWIP Adjustments				
43 Adjust Plant to Rate Year	143,982,413	131,196,775	12,785,638	
44 Adjust CWIP to Rate Year	2,044,212	119,582	198,289	5.85%
Total Plant and CWIP Adjustments	146,026,625	131,316,357	12,983,927	
L. ACCUMULATED DEPRECIATION AND AMORTIZATION ADJUSTMENTS				
45 Adjust Accumulated Depreciation to Rate Year	36,281,419	32,994,322	3,287,097	
Total Accumulated Depreciation and Amortization Adjustments	36,281,419	32,994,322	3,287,097	
M. OTHER RATE BASE DEDUCTIONS ADJUSTMENTS				
46 Adjust Customer Deposits to Rate Year	(87,696)	(11,212)	(76,483)	12.79%
47 Adjust Supplier Refunds to Rate Year	(192,144)	(24,566)	(167,577)	12.79%
48 Adjust Deferred Income Taxes to Rate Year			(2,106,733)	
Total Other Rate Base Deductions Adjustments	(279,839)	(35,778)	(2,350,793)	
N. COMMON EQUITY CAPITAL				
49 Adjust Common Equity Capital to Reflect VNG's Capital Structure	6,806,161	-	6,806,161	

Virginia Natural Gas, Inc.
OAG Lead/Lag Cash Working Capital Calculation - Total Company (GAAP)
For the Test Year Ended 9/30/2016
Case No. PUE-2016-00143
Support for Column (1) of Schedule 22

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Line No.	(1)	(2)	(3)	(4)	(5)	(6)
	Total Company Per Books Amounts	Average Daily Amount	Expense (Lead)/Lag Days	Revenue Lag	Net (Lead)/Lag Days	Working Capital (Provided)/ Required
Operating Expenses						
1 Purchased Gas Expense	82,363,366	225,653	(31.3)	49.5	18.2	4,099,821
2 OPEB Expense	(382,550)	(1,048)	-	49.5	49.5	(51,849)
3 Pension Expense	2,191,373	6,004	-	49.5	49.5	297,007
4 Payroll Expense	18,248,462	49,996	(34.8)	49.5	14.7	734,563
5 Health Benefits Expense	1,775,239	4,864	(11.0)	49.5	38.5	187,170
6 Other Benefits Expense	89,619	246	(12.1)	49.5	37.3	9,165
7 Uncollectible Expense	749,732	2,054	(49.5)	49.5	0.0	-
8 401K Benefits Expense	869,316	2,382	(11.1)	49.5	38.4	91,402
9 Allocations From Services Company	18,846,106	51,633	(21.6)	49.5	27.9	1,439,117
10 Other O&M Expenses	18,550,097	50,822	(40.3)	49.5	9.2	465,646
11 Depreciation and Amortization Expense	30,782,709	84,336	-	49.5	49.5	4,172,120
12 Federal Income Taxes (Current)	(16,305,626)	(44,673)	(38.0)	49.5	11.5	(512,403)
13 Federal Income Taxes (Deferred)	35,625,940	97,605	-	49.5	49.5	4,828,545
14 State Income Tax (Current)	(976,478)	(2,675)	(38.0)	49.5	11.5	(30,686)
15 State Income Tax (Deferred)	3,475,151	9,521	-	49.5	49.5	471,003
16 Property Tax	7,426,298	20,346	(107.4)	49.5	(57.9)	(1,178,758)
17 Payroll Tax	997,646	2,733	(15.8)	49.5	33.7	92,136
18 AFUDC	-	-	(49.5)	49.5	0.0	-
19 Charitable Donations	-	-	(49.5)	49.5	0.0	-
20 Interest on Customer Deposits	52,598	144	(182.5)	49.5	(133.0)	(19,170)
21 Interest on Supplier Refunds	25,706	70	(182.5)	49.5	(133.0)	(9,369)
22 Other Expense/Income	1,214,404	3,327	(49.5)	49.5	0.0	-
23 LT Interest Expense	18,543,867	50,805	(45.8)	49.5	3.7	188,976
24 ST Interest Expense	-	-	-	49.5	49.5	-
25 JDC Expense	-	-	(49.5)	49.5	0.0	-
26 Income Available for Common Equity	19,703,401	53,982	(49.5)	49.5	0.0	-
27 Totals	243,866,377	668,127				15,274,435
Plus:						
28 State Withholding Taxes	1,100,588	3,015	(14.7)	49.5	34.7	104,717
29 Federal Withholding Taxes	3,314,431	9,081	(14.7)	49.5	34.7	315,432
30 State Consumption Tax	2,498,746	6,846	(52.2)	49.5	(2.7)	(18,564)
31 Local Consumption Tax	661,660	1,813	(52.2)	49.5	(2.7)	(4,916)
32 Customer Utility Tax	11,409,037	31,258	(52.2)	49.5	(2.7)	(85,179)
33 Federal Excise Tax	-	-	(69.8)	49.5	(20.3)	-
34 Motor Fuel Tax	22,207	61	(65.1)	49.5	(15.6)	(949)
35 Sales and Use Tax	101,408	278	(32.1)	49.5	17.4	4,825
36 Cash Working Capital (Lead/Lag)						15,589,800
37 BALANCE SHEET ITEMS (Schedule 28)						18,822,424
38 TOTAL CASH WORKING CAPITAL						34,412,224

Virginia Natural Gas, Inc.
OAG Lead/Lag Cash Working Capital Calculation - Virginia Regulatory Books
For the Test Year Ended 9/30/2016
Case No. PUE-2016-00143
Support for Column (3) of Schedule 22

	(1)	(2)	(3)	(4)	(5)	(6)
Line No.	Virginia Regulatory Books	Average Daily Amount	Expense (Lead)/Lag Days	Revenue Lag	Net (Lead)/Lag Days	Working Capital (Provided)/ Required
Operating Expenses						
1 Purchased Gas Expense	82,363,366	225,653	(31.3)	49.5	18.2	4,099,821
2 OPEB Expense	(382,550)	(1,048)	-	49.5	49.5	(51,849)
3 Pension Expense	2,191,373	6,004	-	49.5	49.5	297,007
4 Payroll Expense	18,248,462	49,996	(34.8)	49.5	14.7	734,563
5 Health Benefits Expense	1,775,239	4,864	(11.0)	49.5	38.5	187,170
6 Other Benefits Expense	89,619	246	(12.1)	49.5	37.3	9,165
7 Uncollectible Expense	749,732	2,054	(49.5)	49.5	0.0	-
8 401K Benefits Expense	869,316	2,382	(11.1)	49.5	38.4	91,402
9 Allocations From Services Company	18,846,106	51,633	(21.6)	49.5	27.9	1,439,117
10 Other O&M Expenses	18,550,097	50,822	(40.3)	49.5	9.2	465,646
11 Depreciation and Amortization Expense	31,051,316	85,072	-	49.5	49.5	4,208,525
12 Federal Income Taxes (Current)	(16,305,626)	(44,673)	(38.0)	49.5	11.5	(512,403)
13 Federal Income Taxes (Deferred)	35,557,064	97,417	-	49.5	49.5	4,819,209
14 State Income Tax (Current)	(976,478)	(2,675)	(38.0)	49.5	11.5	(30,686)
15 State Income Tax (Deferred)	3,462,590	9,487	-	49.5	49.5	469,301
16 Property Tax	7,430,588	20,358	(107.4)	49.5	(57.9)	(1,179,439)
17 Payroll Tax	997,646	2,733	(15.8)	49.5	33.7	92,136
18 AFUDC	-	-	(49.5)	49.5	0.0	-
19 Charitable Donations	-	-	(49.5)	49.5	0.0	-
20 Interest on Customer Deposits	52,598	144	(182.5)	49.5	(133.0)	(19,170)
21 Interest on Supplier Refunds	25,706	70	(182.5)	49.5	(133.0)	(9,369)
22 Other Expense/Income	1,214,404	3,327	(49.5)	49.5	0.0	-
23 LT Interest Expense	18,563,072	50,858	(45.8)	49.5	3.7	189,172
24 ST Interest Expense	-	-	-	49.5	49.5	-
25 JDC Expense	-	-	(49.5)	49.5	0.0	-
26 Income Available for Common Equity	19,575,489	53,631	(49.5)	49.5	0.0	-
27 Totals	243,949,131	668,354				15,299,317
Plus:						
28 State Withholding Taxes	1,100,588	3,015	(14.7)	49.5	34.7	104,717
29 Federal Withholding Taxes	3,314,431	9,081	(14.7)	49.5	34.7	315,432
30 State Consumption Tax	2,498,746	6,846	(52.2)	49.5	(2.7)	(18,564)
31 Local Consumption Tax	661,660	1,813	(52.2)	49.5	(2.7)	(4,916)
32 Customer Utility Tax	11,409,037	31,258	(52.2)	49.5	(2.7)	(85,179)
33 Federal Excise Tax	-	-	(69.8)	49.5	(20.3)	-
34 Motor Fuel Tax	22,207	61	(65.1)	49.5	(15.6)	(949)
35 Sales and Use Tax	101,408	278	(32.1)	49.5	17.4	4,825
36 Cash Working Capital (Lead/Lag)						15,614,683
37 BALANCE SHEET ITEMS (Schedule 28)						18,822,424
38 TOTAL CASH WORKING CAPITAL						34,437,107

Virginia Natural Gas, Inc.
OAG Lead/Lag Cash Working Capital Calculation - Virginia Jurisdictional Cost of Service
For the Test Year Ended 9/30/2016
Case No. PUE-2016-00143
Support for Column (5) of Schedule 22

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	
Line No.	Virginia Regulatory Books	Non-Jurisdictional Business	Virginia Jurisdiction Cost of Service	Average Daily Amount	Expense (Lead)/Lag Days	Revenue Lag	Net (Lead)/Lag Days	Working Capital (Provided)/ Required	Non-Jurisdictional %	
Operating Expenses										
1	Purchased Gas Expense	82,363,368	11,827,379	70,535,986	193,249	(31.3)	49.5	3,511,087	14.36%	
2	OPEB Expense	(382,550)	(32,134)	(350,416)	(960)	-	49.5	(47,493)	8.40%	
3	Pension Expense	2,191,373	184,075	2,007,298	5,499	-	49.5	272,058	8.40%	
4	Payroll Expense	18,248,462	1,532,871	16,715,591	45,798	(34.8)	49.5	672,859	8.40%	
5	Health Benefits Expense	1,775,239	149,120	1,626,119	4,455	(11.0)	49.5	171,447	8.40%	
6	Other Benefits Expense	89,619	7,528	82,091	225	(12.1)	49.5	8,395	8.40%	
7	Uncollectible Expense	749,732	62,978	686,755	1,882	(49.5)	49.5	-	8.40%	
8	401K Benefits Expense	869,316	73,023	796,293	2,182	(11.1)	49.5	83,724	8.40%	
9	Allocations From Services Company	18,846,106	1,583,073	17,263,033	47,298	(21.6)	49.5	1,318,231	8.40%	
10	Other O&M Expenses	18,550,097	(180,380)	18,730,477	51,316	(40.3)	49.5	9,2	8.40%	
11	Depreciation and Amortization Expense	31,051,316	2,763,567	28,287,749	77,501	-	49.5	3,833,966	8.90%	
12	Federal Income Taxes (Current)	(16,305,626)	(737,014)	(15,568,611)	(42,654)	(38.0)	49.5	(489,243)	4.52%	
13	Federal Income Taxes (Deferred)	35,557,064	1,607,179	33,949,885	93,013	-	49.5	4,601,381	4.52%	
14	State Income Tax (Current)	(976,478)	(44,137)	(932,341)	(2,554)	(38.0)	49.5	(29,299)	4.52%	
15	State Income Tax (Deferred)	3,462,590	156,509	3,306,081	9,058	-	49.5	448,088	4.52%	
16	Property Tax	7,430,588	594,447	6,836,141	18,729	(107.4)	49.5	(1,085,084)	8.00%	
17	Payroll Tax	997,646	79,812	917,835	2,515	(15.8)	49.5	84,766	8.00%	
18	AFUDC	-	-	-	-	(49.5)	49.5	-	0.00%	
19	Charitable Donations	-	-	-	-	(49.5)	49.5	-	8.00%	
20	Interest on Customer Deposits	52,598	6,725	45,873	126	(182.5)	49.5	(133.0)	(16,719)	12.79%
21	Interest on Supplier Refunds	25,706	3,287	22,420	61	(182.5)	49.5	(133.0)	(8,171)	12.79%
22	Other Expense/Income	1,214,404	1,214,404	-	-	(49.5)	49.5	-	-	100.00%
23	LT Interest Expense	18,563,072	1,639,119	16,923,953	46,367	(45.8)	49.5	3.7	172,468	8.83%
24	ST Interest Expense	-	-	-	-	-	49.5	49.5	-	-
25	JDC Expense	-	-	-	-	(49.5)	49.5	-	-	-
26	Income Available for Common Equity	19,575,489	2,729,929	16,845,560	46,152	(49.5)	49.5	-	-	-
27	Totals	243,949,131	25,221,359	218,727,771	599,254			13,972,637		
Plus:										
28	State Withholding Taxes	1,100,588	88,047	1,012,541	2,774	(14.7)	49.5	96,339	8.00%	
29	Federal Withholding Taxes	3,314,431	265,154	3,049,276	8,354	(14.7)	49.5	280,197	8.00%	
30	State Consumption Tax	2,498,746	199,900	2,298,846	6,298	(52.2)	49.5	(2.7)	(17,079)	8.00%
31	Local Consumption Tax	661,660	52,933	608,727	1,668	(52.2)	49.5	(2.7)	(4,523)	8.00%
32	Customer Utility Tax	11,409,037	912,723	10,496,314	28,757	(52.2)	49.5	(2.7)	(78,364)	8.00%
33	Federal Excise Tax	-	-	-	-	(69.8)	49.5	(20.3)	-	8.00%
34	Motor Fuel Tax	22,207	1,777	20,431	56	(65.1)	49.5	(15.6)	(873)	8.00%
35	Sales and Use Tax	101,408	8,113	93,295	256	(32.1)	49.5	17.4	4,439	8.00%
36	Cash Working Capital (Lead/Lag)							14,262,773		
37	BALANCE SHEET ITEMS (Schedule 28)							17,290,569		
38	TOTAL CASH WORKING CAPITAL							31,553,342		

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Virginia Natural Gas, Inc.
OAG Balance Sheet - Other Cash Working Capital
For the Test Year Ended 9/30/2016
Case No. PUE-2015-00143

Accounts	Description	Additional Useful Sources of Cash Working Capital	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16	Jul-16	Aug-16	Sep-16	Average	Non-Judicial Business	Judicial Business	Non-Judicial Percentage
100121	Utility Capital Payroll Accrued - Need to Reverse Sign (1)		(89,154)	(185,573)	(161,389)	(34,714)	(84,281)	(83,489)	(133,358)	(146,504)	(162,867)	(49,717)	(5,313,150)	(11,313)	(118,034)	(111,292)	(9,349)	(101,843)	8.40%
101000	WFO Pre-Paid Regulatory Asset Amortization		5,582,850	5,555,880	5,528,910	5,501,940	5,474,970	5,448,000	5,421,030	5,394,060	5,367,090	5,340,120	5,313,150	5,286,180	5,259,210	5,232,240	458,077	4,962,853	8.45%
101000	WFO Pre-Paid Regulatory Asset Amortization		388,000	378,379	370,728	362,071	353,417	344,763	336,109	327,455	318,801	310,147	301,493	292,839	284,185	275,531	266,877	306,431	8.45%
101000	WFO Pre-Paid Regulatory Asset Amortization		6,971	7,746	8,520	9,294	10,068	10,842	11,616	12,390	13,164	13,938	14,712	15,486	16,260	17,034	17,808	18,582	8.45%
101000	WFO Pre-Paid Regulatory Asset Amortization		6,971	7,746	8,520	9,294	10,068	10,842	11,616	12,390	13,164	13,938	14,712	15,486	16,260	17,034	17,808	18,582	8.45%
101000	WFO Pre-Paid Regulatory Asset Amortization		6,971	7,746	8,520	9,294	10,068	10,842	11,616	12,390	13,164	13,938	14,712	15,486	16,260	17,034	17,808	18,582	8.45%
220004	Accrued Vacation Payable		(6,785)	(5,844)	(5,644)	(5,444)	(5,244)	(5,044)	(4,844)	(4,644)	(4,444)	(4,244)	(4,044)	(3,844)	(3,644)	(3,444)	(3,244)	(3,044)	8.45%
220105	ATP - Inventory		(917,856)	(854,672)	(872,760)	(891,275)	(909,790)	(928,305)	(946,820)	(965,335)	(983,850)	(1,002,365)	(1,020,880)	(1,039,395)	(1,057,910)	(1,076,425)	(1,094,940)	(1,113,455)	8.45%
220500	Payroll Deductions		(10,027)	(2,865)	(5,790)	(8,715)	(11,640)	(14,565)	(17,490)	(20,415)	(23,340)	(26,265)	(29,190)	(32,115)	(35,040)	(37,965)	(40,890)	(43,815)	8.45%
220512	New Peak Cash Awards		(18,267)	(34,422)	(50,577)	(66,732)	(82,887)	(99,042)	(115,197)	(131,352)	(147,507)	(163,662)	(179,817)	(195,972)	(212,127)	(228,282)	(244,437)	(260,592)	8.45%
220512	Employee Cash Awards Plan		(18,267)	(34,422)	(50,577)	(66,732)	(82,887)	(99,042)	(115,197)	(131,352)	(147,507)	(163,662)	(179,817)	(195,972)	(212,127)	(228,282)	(244,437)	(260,592)	8.45%
220521	PAC Payable		(7,880)	(9,127)	(10,374)	(11,621)	(12,868)	(14,115)	(15,362)	(16,609)	(17,856)	(19,103)	(20,350)	(21,597)	(22,844)	(24,091)	(25,338)	(26,585)	8.45%
220522	H.E.A.T. Payments		(7,880)	(9,127)	(10,374)	(11,621)	(12,868)	(14,115)	(15,362)	(16,609)	(17,856)	(19,103)	(20,350)	(21,597)	(22,844)	(24,091)	(25,338)	(26,585)	8.45%
220526	Employee Court Orders		(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	(3,935)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	(365)	8.45%
220542	Met Life Deduction		(365)	(365)	(365)	(365)													

Schedule GAW-5

Comparison of VNG Property Records Footage By Size and Type to Mr. Heintz's Minimum-System Analysis

Comparison of VNG Property Records Footage by Size and Type
To Mr. Heintz's Minimum-System Analysis

Plastic Mains

NOMINAL DIAMETER	MATERIAL	Installed Footage	
		Heintz Analysis 1/	Actual Property Records 2/
0.5	All Plastic	228	3,030
0.75	All Plastic	1,954	418,086
1	All Plastic	7	0
1.25	All Plastic	14,875	70,856
1.375	All Plastic	558	0
2	All Plastic	668,926	4,542,730
2.5	All Plastic	50	0
2.625	All Plastic	10,704	0
3	All Plastic	495	841
4	All Plastic	22,366	762,153
6	All Plastic	2,397,029	167,467
8	All Plastic	2,308,351	157,866
Unknown	All Plastic		10,916,177
Total		5,425,543	17,039,206

Steel Mains

NOMINAL DIAMETER	MATERIAL	Installed Footage	
		Heintz Analysis 1/	Actual Property Records 2/
0.5	Steel	115	18
0.75	Steel	6,516	56
1	Steel	661	0
1.25	Steel	106,825	0
1.5	Steel	11,520	0
2	Steel	4,615,020	2,791
2.5	Steel	7,406	0
3	Steel	20,985	44
3.5	Steel	15	0
4	Steel	1,083,826	6,516
5	Steel	75	0
6	Steel	1,056,007	34,592
8	Steel	1,209,940	118,375
10	Steel	4,695	0
12	Steel	602,447	224,939
14	Steel	7,209	1
16	Steel	543,292	28,187
18	Steel	145,804	1,468
20	Steel	123,584	76,621
24	Steel	533,740	6
Unknown			9,753,144
Total		10,079,682	10,246,758

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VNG
Comparison of VNG Property Records Footage by Size and Type
To Mr. Heintz's Minimum-System Analysis

		Mains (Other)	
		Installed Footage	
NOMINAL DIAMETER	MATERIAL	Heintz Analysis 1/	Actual Property Records 2/
1.25	Brass	2	
1	Cast Iron	722	
1.25	Cast Iron	68	
2	Cast Iron	16,669	
3	Cast Iron	1,159	
4	Cast Iron	47,619	
6	Cast Iron	8,281	
8	Cast Iron	1,665	
10	Cast Iron	1,692	
0.625	Copper	84	
0.75	Copper	1	
0.875	Copper	2,514	
1.25	Copper	11	12
1.375	Copper	41,719	
2.125	Copper	7,586	
2.5	Copper	0	19
2.625	Copper	6,989	
1.25	Inner-Tight	2,072	
1.5	Inner-Tight	197	
2	Inner-Tight	27,355	
3	Inner-Tight	2,530	
4	Inner-Tight	3,498	
6	Inner-Tight	17,366	
8	Inner-Tight	858	
2	UNK	5,679	
2	Wrought Iron	4,483	
4	Wrought Iron	2,295	
Unknown	Iron		695,489
Unknown	Copper		8,661
Unknown	Unknown		1,995,076
Total		203,114	2,699,257

1/ Per Staff 1-2(d) and OAG 3-40(a).

2/ Per OAG 2-41.

Schedule GAW-6

OAG

Customer Cost Analysis

Schedule GAW-6

VIRGINIA NATURAL GAS
Residential Customer Cost Analysis

	VNG Peak & Average Study	
	ROE @ 9.50%	ROE @ 10.25%
Gross Plant		
Services	\$252,776,986	\$252,776,986
Meters	\$39,334,556	\$39,334,556
Meter Installations	\$13,416,454	\$13,416,454
House Regulators	\$8,854,366	\$8,854,366
House Regulators Installations	\$3,709,476	\$3,709,476
Total Gross Plant	\$318,091,838	\$318,091,838
CWIP		
Services	\$3,880,096	\$3,880,096
Meters	\$677,161	\$677,161
Meter Installations	\$0	\$0
House Regulators	\$61,068	\$61,068
House Regulators Installations	\$0	\$0
Total CWIP	\$4,618,325	\$4,618,325
Depreciation Reserve 1/		
Services	\$105,221,279	\$105,221,279
Meters	\$14,575,988	\$14,575,988
Meter Installations	\$7,032,814	\$7,032,814
House Regulators	\$3,426,770	\$3,426,770
House Regulators Installations	\$2,203,595	\$2,203,595
Total Depreciation Reserve	\$132,460,446	\$132,460,446
Total Net Plant	\$190,249,717	\$190,249,717
Total Rate Base	\$190,249,717	\$190,249,717
Operation & Matinenance Expenses		
Oper Meter & House Reg	\$815,831	\$815,831
Customer Installations Expense	\$1,291,714	\$1,291,714
Maint Services	\$1,973,445	\$1,973,445
Maint Meter & House Reg	\$1,298,604	\$1,298,604
Meter Reading	\$347,906	\$347,906
Customer Records & Collections	\$5,157	\$5,157
Total O&M Expenses	\$5,732,657	\$5,732,657
Depreciation Expense 2/		
Services	\$7,456,921	\$7,456,921
Meters	\$2,103,190	\$2,103,190
Meter Installations	\$349,533	\$349,533
House Regulators	\$199,459	\$199,459
House Regulators Installations	\$90,661	\$90,661
Total Depreciation Expense	\$10,199,764	\$10,199,764
Revenue Requirement		
Interest	\$4,206,376	\$4,206,376
Equity Return	\$8,814,555	\$9,510,441
Income Tax	\$5,611,346	\$6,054,347
Total	\$18,632,276	\$19,771,163
Revenue For Return	\$18,632,276	\$19,771,163
O&M Expenses	\$5,732,657	\$5,732,657
Depreciation Expense	\$10,199,764	\$10,199,764
Total Customer Revenue Requirement	\$34,564,697	\$35,703,584
Number of Bills	3,294,053	3,294,053
Monthly Cost	\$10.49	\$10.84

1/ Calculated per Spanos' Depreciation Study, Exhibit JJS-2, VII-6 utilizing the ratio of total Company depreciation reserve to gross plant multiplied by Residential gross plant above.

2/ Calculated per Spanos' Depreciation Study, Exhibit JJS-2, VII-6 utilizing the ratio of total Company depreciation accrual to gross plant multiplied by Residential gross plant above.